Garfield Clean Energy
September 2026 Board Meeting

Friday, September 18, 2026
1:00 p.m. - 3:00 p.m.
Morgridge Commons
815 Cooper Ave, 2nd floor
Glenwood Springs, CO 81601
or via Zoom
Meeting ID: 826 1920 9860

	AGENDA	Purpose	Time
1.	**Lunch, introductions**		12:30 p.m.
2.	**Call meeting to order and roll call**		12:40 p.m.
3.	**Board member and public comment** Regarding items not on agenda		12:45 p.m.
4.	**Regular business** - Approval of July 30th meeting minutes - July 2026 financials	- Discussion - *Motion to approve*	12:50 p.m.
5.	**Governance and action items** - 2025 financial review progress - GCE bank account and requirements for directly receiving federal grants	- Update and discussion	12:55 p.m.

6.	**Goal 1: Energy savings in the built environment**
	- WinterWise fall marketing campaign
	- Advanced Energy Management (AEM)
	  - Holiday energy savings events
	  - Rifle and Glenwood Springs equipment upgrades
		- Information and discussion	1:05 p.m.

7.	**Goal 3: Clean mobility** - Community Access to E-Bikes grant - Colorado Car Share CAMP grant	- Information and discussion	1:20 p.m.

8.	**<u>Strategy worksession</u>**
	- Review of Energy Action Plan goals
	  - Residential and commercial buildings
	  - Carbon-free electricity
	  - Clean transportation: EVs and multimodal
	  - Greenhouse gas emissions reduction
	  - Workforce development and economic diversification
	- Draft 2027 Scope of Services
	- 2027 budget planning
	  - GCE member contribution request update
	  - Expense line item overview
	  - IMPACT Accelerator grant
		- Discussion and input	1:30 p.m.

9.	**Adjourn** Scheduling November 2026 meeting date and budget hearing	- Motion to adjourn	2:55 p.m.

Town of Parachute | City of Rifle | Town of Silt
Town of New Castle | City of Glenwood Springs
Town of Carbondale | Garfield County
Roaring Fork Transportation Authority
Colorado Mountain College | Holy Cross Energy
Garfield County Libraries

Board Meeting Minutes: Thursday, July 30th, 2026, 1:00 - 3:00 p.m.
Morgridge Commons at CMC, with some members attending virtually

Minutes taken by Christina Matzl, CLEER

Board members attending

Garfield County:	Dave Renninger
Town of Silt:	Kim Ingelhart
Town of Carbondale:	Chair, Jess Robison
City of Glenwood Springs:	Secretary, Steve Smith
Town of New Castle:	Caitlin Carey (virtual)
City of Rifle:	Alicia Gresley (virtual)
CMC:	Ryan Shepherd (virtual)
RFTA:	Francie Jacober, Kurt Ravenschlag (1:11)

Affiliate members present

Holy Cross Energy:	Mike Steiner

Board members not present

Town of Parachute:	Chris Jackson
Garfield County Libraries:	Jon Medrano

Others attending

CLEER:	Morgan Hill, Christina Matzl, Ryland French

Call meeting to order:
Jess Robison called the meeting to order at 1:01 p.m.

Roll call:
Steve Smith conducted the roll call.

Board member and public comment:
- None

Regular business:
Approval of May 15th meeting minutes and April, May, June 2026 financials
- Steve requested to see minutes earlier than approval to review action items.
    - *Alicia moved to approve the May minutes, seconded by Kim. All in favor (1:05).*
- Morgan explained a couple of line items that are slightly over, including the renewables line, and there are a few that are behind. Alicia asked about how staff feels about the budget. The overall budget was at about 50% in June, so it appears to be in a good position.
- Also informed the board that CLEER just hired a new built environment program manager. Programs were underbilled in 2025 without several staff members, which will likely be made up for this year.
    - *Caitlin moved to approve the April, May, June 2026 financials, seconded by Alicia. All in favor (1:11).*

Governance, action items, and budget amendment hearing

Financial review firm engagement letter for McMahon and Associates

- Steve asked for clarification of the letter and agreement language. Morgan explained that the process is consistent with past years.
    - *Francie moved to approve the firm engagement letter, seconded by Kim. All in favor (1:14).*

Update on status of GCE requirements for directly receiving federal grants

- GCE is trying to get a UEI (unique entity identifier) needed to apply for federal funding directly. The treasurer is the signer on this account. GCE does not have a physical address, which is required, and adjusting this has been a difficult process. This has also impacted grant awards. Most municipalities currently have a UEI. This may be managed through the Alpine Bank account, which will require account representatives to approve these changes. GCE has until January to work on updating bank account information before Tom is no longer on the Board of County Commissioners as he is the only known signer.
    - Alicia recommended a CLEER staff member become the signer with a board member.
    - Jess said she can get in direct contact with Garrett from Alpine who manages the Willits, Basalt, and Carbondale branches if needed.
    - Kim mentioned the registered agent as the address option. Morgan said this had not been a viable option on the SAM website.
    - An alternative could be changing the address in the bylaws, which is a longer process.

Goal #1: Energy savings in the built environment

2025 Energy use data presentation and progress on Energy Action Plan goals

- Christina reviewed the goal areas and progress toward achieving the goals.
    - Natural gas and electric use have reduced slightly overall
    - Renewables continue to increase
    - EV adoption is on a steady incline in addition to new charging infrastructure
    - As a result of grid improvements, emissions have decreased 52% in the county
    - CLEER works on workforce development and will review some KPIs to share in the future.
- There were many good questions on buildings, EVs, and energy supply.
        - Board members asked about the dramatic increase (over 50%) in cooling degree days, while energy use only increased by less than 10%.
        - There was also a discussion about what types of programs buildings were participating in for energy efficiency, and the differences in energy savings between residential and commercial projects.
        - Board members also discussed EVs, including the functionality of EVs during highway closures and the reliability of charging infrastructure.
- CLEER will provide a copy of the presentation to board members. The presentation is also available here.

Heat pumps: efficiency, electrification, and resilience

- Ryland French has been working with CLEER/GCE for about a year on residential and commercial energy coaching as a contractor. He presented on heat pump efficiency.
- Heat pumps are refrigerant-based, meaning they function and operate similarly to a fridge and move heat around.
- Often a furnace can be installed with a ducted heat pump, or a separate ductless mini-split system, where there are no ducts. There are air-water heat pumps for in-floor heating, but not so many systems for baseboards that require higher temperatures yet.
- Covered rebate options and on-bill repayment options from HCE and Xcel.
- Heat pump adoption has grown very quickly over the last two years.

Goal 3: Clean mobility

BikeThere and Two Rivers Connect successes

- There were about 700 BikeThere participants from Parachute to Aspen. Partnered with businesses this year at our stations.
- Summer Two Rivers Connect campaign just wrapped up. The program supports the Transportation Management Organization and improving transportation across the county.
    - Working on business plans and budget requests.

Community Access to E-Bikes grant

- Nearly finished with a contract with the state, should be executed in a few weeks. We should have funding for 40-50 e-bikes for folks across the County. Focus is for supporting folks who can use the e-bikes to commute.

Goal 5: Economic diversification

Upcoming Colorado HOME Building Summit - WEST in Glenwood Springs

- Conference opportunity for contractors, building officials, and nonprofits in the area.

2027 priorities and budget

GCE member budget request schedule and proposed membership contribution amounts

- Focus is currently on the revenue side of the budget. Staff will be preparing to submit the budgets to the partners for consideration in the budget cycles. Typically the Board requests about 5% increases, but can provide a 10% increase as an example for reference to organizations that are interested in increasing the amount further. Guidance is requested from the partners on appropriate amounts, when, and how we should make the funding requests.
- Typically use about 20 minutes to present to councils and boards.
    - New Castle: Caitlin noted that FMLD funds have been cut back significantly. She recommended being conservative in budgeting. New Castle commits to supporting GCE, and recommends focusing on key questions: how can GCE continue to support our community considering the climate and financial environment? How can we make all residents able to climatize their homes regardless of income without placing more strain on GCE? New Castle's budget process will begin in September.
    - Silt: Kim requests that GCE present to Silt trustees, and focus on the benefits to Silt. She recommends highlighting cost benefits that are impacting the community.
    - Carbondale: Jess believes Carbondale will support a 10% increase this year. A presentation can be short and quick but may not be required for a budget request.
    - RFTA: Kurt discussed their budget process. They have a strict 3% increase limit. He has questions about the percentage increase and encourages meeting with RFTA staff to discuss further.
    - Rifle: Alicia said Rifle is aligned with other municipalities. She directs GCE to discuss the budget with Patrick first. Pat will bring it to Council. Sales tax revenue is trending downward from recent years. They would appreciate a presentation, but possibly not as a budget request. She recommends presenting sooner rather than later. Budget workshops are in Sept/Oct.
    - Glenwood Springs: Steve felt that GWS would lean towards a 10% increase but does not see that a budget presentation may be necessary. He will double-check with staff.
    - Garfield County: This will be a normal process in front of the BOCCs. Morgan will follow up with Commissioner Jankovsky.
    - Morgan noted that the finance committee needs to meet as well.
    - Mike says to discuss with Jenna for the HCE contribution.

Policy, reporting, and grants

Q2 GCE report

- Report is in the packet.

IMPACT Accelerator grant update

- Town of Carbondale is working with the State to move the program forward. Hoping to have money moving in September and rebates moving in early 2027.

Final notes and comments

- Alicia noted an AGNC event.
- More information will be provided on fall workforce opportunities in September.
- The CAMP (Community Accelerated Mobility Project) car share grant is moving forward slowly and awaiting final contract from the Colorado Energy Office.

Adjourn

Scheduling September 2026 meeting date

- Regular schedule is the 18th of September.
    - Jess will be there.
    - Caitlin may not, so an alternate may come instead.
    - Fancie won't be there.
    - Kim should be there.

Fancie motioned to adjourn; Kim seconded. The meeting adjourned at 3:06.

GARFIELD CLEAN ENERGY COLLABORATIVE

By: _____
Jess Robison, Chairperson

ATTEST: _____
Steve Smith, Secretary

Garfield Clean Energy
P&L Budget vs. Actual
January through July 2026

	Jan - Jul 26	Budget	$ Over Budget	% of Budget
Income				
3000 · Partnership Funding				
3100 · Garfield County	150,000.00	150,000.00	0.00	100.0%
3200 · Parachute	0.00	0.00	0.00	0.0%
3300 · Rifle	13,310.00	13,310.00	0.00	100.0%
3400 · Silt	3,800.00	3,800.00	0.00	100.0%
3500 · New Castle	12,000.00	12,000.00	0.00	100.0%
3600 · Glenwood Springs	68,000.00	68,000.00	0.00	100.0%
3700 · Carbondale	44,200.00	44,200.00	0.00	100.0%
3800 · Colorado Mountain College	44,000.00	44,000.00	0.00	100.0%
4200 · RFTA	54,450.00	54,450.00	0.00	100.0%
Total 3000 · Partnership Funding	389,760.00	389,760.00	0.00	100.0%
5000 · Other Funding				
5100 · Community Partners	0.00	10,000.00	-10,000.00	0.0%
5500 · Affiliate - Holy Cross Energy	13,750.00	13,750.00	0.00	100.0%
5600 · Affiliate - Library District	12,200.00	12,200.00	0.00	100.0%
Total 5000 · Other Funding	25,950.00	35,950.00	-10,000.00	72.18%
Total Income	415,710.00	425,710.00	-10,000.00	97.65%
Gross Profit	415,710.00	425,710.00	-10,000.00	97.65%
Expense				
Energy Efficency Energy Sav Pro				
10000 · Commercial Sector				
11000 · Energy Coaching	11,107.85	32,000.00	-20,892.15	34.71%
12000 · Outreach/Educ/Training/Website	7,015.32	15,000.00	-7,984.68	46.77%
Total 10000 · Commercial Sector	18,123.17	47,000.00	-28,876.83	38.56%
20000 · Residential Sector				
21000 · Energy Coaching	59,870.80	100,000.00	-40,129.20	59.87%
22000 · Outreach/Educ/Training/Website	15,897.25	47,000.00	-31,102.75	33.82%
Total 20000 · Residential Sector	75,768.05	147,000.00	-71,231.95	51.54%
21110 · GCE ReEnergize Rebates	2,143.91	10,000.00	-7,856.09	21.44%
Total Energy Efficency Energy Sav Pro	96,035.13	204,000.00	-107,964.87	47.08%
30000 · Clean Mobility				
31000 · Transportation	38,138.60	41,000.00	-2,861.40	93.02%
32000 · Efficient Vehicles/Fleets				
32200 · Efficient Vehicles/Alt Fuels	13,462.25	18,000.00	-4,537.75	74.79%
Total 32000 · Efficient Vehicles/Fleets	13,462.25	18,000.00	-4,537.75	74.79%
Total 30000 · Clean Mobility	51,600.85	59,000.00	-7,399.15	87.46%
40000 · Renewable Energy				
41000 · Technical assistance & Educatn	5,414.20	12,000.00	-6,585.80	45.12%
42000 · Implementation of Local Renewab	17,490.93	14,000.00	3,490.93	124.94%
Total 40000 · Renewable Energy	22,905.13	26,000.00	-3,094.87	88.1%
50000 · Government Facilities				
51000 · Energy Data Mgt/Bldg engy navig	35,380.00	68,000.00	-32,620.00	52.03%
52000 · Active Energy Mgt Coaching	18,636.90	38,000.00	-19,363.10	49.04%

Garfield Clean Energy
P&L Budget vs. Actual
January through July 2026

	Jan - Jul 26	Budget	$ Over Budget	% of Budget
Total 50000 · Government Facilities	54,016.90	106,000.00	-51,983.10	50.96%
60000 · Special Projects				
61000 · Updated Energy Plan Resources,	3,751.30	8,000.00	-4,248.70	46.89%
62000 · 2023 Goal 5-Econ Devol, Workfor	6,510.00	11,000.00	-4,490.00	59.18%
Total 60000 · Special Projects	10,261.30	19,000.00	-8,738.70	54.01%
90000 · Countywide GCE Partnership Svc				
91000 · Proj mgmt/plan/report/mtgs/budg				
91000.1 · Audit/Financial review	0.00	6,000.00	-6,000.00	0.0%
91000.2 · CIRSA liability Insurance	1,949.91	2,400.00	-450.09	81.25%
91000 · Proj mgmt/plan/report/mtgs/budg - Other	62,148.25	75,000.00	-12,851.75	82.86%
Total 91000 · Proj mgmt/plan/report/mtgs/budg	64,098.16	83,400.00	-19,301.84	76.86%
92000 · Legal Services	147.50	3,000.00	-2,852.50	4.92%
93000 · Accounting/Bookkeeping	3,579.13	7,000.00	-3,420.87	51.13%
95000 · Contingency	0.00	3,000.00	-3,000.00	0.0%
Total 90000 · Countywide GCE Partnership Svc	67,824.79	96,400.00	-28,575.21	70.36%
Total Expense	302,644.10	510,400.00	-207,755.90	59.3%
Net Income	**113,065.90**	**-84,690.00**	**197,755.90**	**-133.51%**

Garfield Clean Energy
Balance Sheet
Accrual Basis — **As of July 31, 2026**

	Jul 31, 26
ASSETS	
Current Assets	
Checking/Savings	
103 · Alpine Bank (4668)	267,170.26
Total Checking/Savings	267,170.26
Accounts Receivable	
110 · Accounts Receivable	7,290.00
Total Accounts Receivable	7,290.00
Total Current Assets	274,460.26
TOTAL ASSETS	**274,460.26**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
200 · Accounts Payable	47,591.70
Total Accounts Payable	47,591.70
Total Current Liabilities	47,591.70
Total Liabilities	47,591.70
Equity	
320 · Retained Earnings	113,802.66
Net Income	113,065.90
Total Equity	226,868.56
TOTAL LIABILITIES & EQUITY	**274,460.26**

Garfield Clean Energy
Income vs Expenses by fund
Accrual Basis — **July 2026**

	GCE	TOTAL
Income		
3000 · Partnership Funding		
3800 · Colorado Mountain College	4,650.00	4,650.00
Total 3000 · Partnership Funding	4,650.00	4,650.00
Total Income	4,650.00	4,650.00
Gross Profit	4,650.00	4,650.00
Expense		
Energy Efficency Energy Sav Pro		
10000 · Commercial Sector		
11000 · Energy Coaching	3,095.80	3,095.80
12000 · Outreach/Educ/Training/Website	3,565.00	3,565.00
Total 10000 · Commercial Sector	6,660.80	6,660.80
20000 · Residential Sector		
21000 · Energy Coaching	14,164.55	14,164.55
22000 · Outreach/Educ/Training/Website	3,507.50	3,507.50
Total 20000 · Residential Sector	17,672.05	17,672.05
Total Energy Efficency Energy Sav Pro	24,332.85	24,332.85
30000 · Clean Mobility		
31000 · Transportation	1,322.50	1,322.50
32000 · Efficient Vehicles/Fleets		
32200 · Efficient Vehicles/Alt Fuels	1,035.00	1,035.00
Total 32000 · Efficient Vehicles/Fleets	1,035.00	1,035.00
Total 30000 · Clean Mobility	2,357.50	2,357.50
40000 · Renewable Energy		
41000 · Technical assistance & Educatn	747.50	747.50
Total 40000 · Renewable Energy	747.50	747.50
50000 · Government Facilities		
51000 · Energy Data Mgt/Bldg engy navig	5,276.50	5,276.50
52000 · Active Energy Mgt Coaching	2,837.05	2,837.05
Total 50000 · Government Facilities	8,113.55	8,113.55
60000 · Special Projects		
61000 · Updated Energy Plan Resources,	2,300.00	2,300.00
62000 · 2023 Goal 5-Econ Devol, Workfor	115.00	115.00
Total 60000 · Special Projects	2,415.00	2,415.00
90000 · Countywide GCE Partnership Svc		
91000 · Proj mgmt/plan/report/mtgs/budg	8,730.80	8,730.80
93000 · Accounting/Bookkeeping	452.50	452.50
Total 90000 · Countywide GCE Partnership Svc	9,183.30	9,183.30
Total Expense	47,149.70	47,149.70
Net Income	**-42,499.70**	**-42,499.70**

Garfield Clean Energy
Prior Month Paid Bills

Type	Date	Num	Name	Clr	Credit
103 · Alpine Bank (4668)					
Bill Pmt -Check	07/15/2026	ACH	Balanced Bookkeepi...	X	452.50
Bill Pmt -Check	07/21/2026	bill pay	New Energy Techno...	X	4,810.00
Bill Pmt -Check	07/21/2026	bill pay	Clean Energy Econo...	X	46,586.95
Total 103 · Alpine Bank (4668)					51,849.45
TOTAL					**51,849.45**

Garfield Clean Energy
A/R Aging Summary
As of July 31, 2026

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
CMC	4,650.00	0.00	0.00	0.00	0.00	4,650.00
Colorado Energy Office	0.00	0.00	0.00	0.00	2,640.00	2,640.00
TOTAL	**4,650.00**	**0.00**	**0.00**	**0.00**	**2,640.00**	**7,290.00**





eBikeThere Garfield County

HOW COULD AN E-BIKE CHANGE YOUR LIFE?

eBikeThere Garfield County offers new e-bikes to income-qualified Garfield County residents at the highly discounted price of $150!

Apply now!
Quantities are limited.

Selected applicants will receive a **new Urtopia Carbon 1 Step-Thru E-Bike.**

Bike lock, helmet, floor pump, pannier bags, & repair kit included.

WHY AN E-BIKE?

- Easy & Fun Riding
- Affordable & Eco-Friendly

APPLY BY

October 16, 2026 at 5 PM

For more information, visit:
garfieldcleanenergy.org/eBikeThere

CLEER
CLEAN ENERGY ECONOMY FOR THE REGION

GARFIELD CLEAN ENERGY

COLORADO Energy Office

COLORADO ELECTRIC BIKES

Alpine Bank

Xcel Energy

HOLY CROSS ENERGY

grand river Health

SGM







eBikeThere Garfield County

¿COMO PUEDE CAMBIAR TU VIDA UNA BICICLETA ELÉCTRICA?

eBikeThere Garfield County Ofrece bicicletas eléctricas nuevas a los residentes del Condado de Garfield con ingresos que califican y al precio ¡súper reducidos de $150!

¡Aplique ahora!
Las cantidades son limitadas

Los solicitantes seleccionados recibiran una bicileta electrica nueva **Urtopia Carbon 1 Step-Thru.**

Incluye: candado, casco, inflador, bolsa de bicicleta, equipo de reparación.

¿POR QUE UN BICICLETA ELÉCTRICA?

- Es fácil y divertido
- Económico y ecológico

APLICA ANTES DE:
16 de octubre, 2026 a las 5 PM.

Para mayor información, visite:
garfieldcleanenergy.org/eBikeThere

CLEER Clean Energy Economy for the Region · Garfield Clean Energy · Colorado Energy Office · Colorado Electric Bikes · Alpine Bank · Xcel Energy · Holy Cross Energy · grand river Health · SGM

Energy Action Goals and Focus Areas

Working together, the GCE Board of Directors and the Energy Action Team identified the following 5 goals, 15 focus areas, and 47 strategies to help GCE achieve its vision.

GOALS	SUMMARY	FOCUS AREAS
ENERGY SAVINGS	• Achieve energy efficiency and conservation savings resulting in at least 12 percent total energy savings by 2030 over a 2019 baseline, which will require an average of at least 1.5 percent total annual energy use reduction from 2023 through 2030. As technology and funding improves, work for increased total savings.	• Residential Sector • Commercial, Agricultural • Industrial Sector • Public Institutions
CARBON-FREE ELECTRICITY	• Garfield County electricity will be 100 percent carbon-free by 2030 through grid-supplied resources and local renewable installations, as a means to a stronger, more resilient, and energy-secure economy and region.	• On-Site Solar • Community-Scale Solar • Carbon-Free Grid • Locally-Based Renewable Energy Sources
CLEAN MOBILITY	• Transition at least 15 percent of all registered vehicles to zero-emissions electric by 2030; support alternative fuels where electric is not yet feasible or where alternative fuels are desirable; help increase mode share for biking, walking, and transit.	• Transportation Electrification • Increase Biking, Walking • Transit Mode Share
GREENHOUSE GAS EMISSIONS	• Reduce GHG emissions related to the electric supply by 100% by 2030. • Reduce GHG emissions related to natural gas usage, as well as related to utilities' commitment to cleaner delivery and supply, by 10% by 2030.	• Building Electrification
CLEAN ENERGY ECONOMIC DEVELOPMENT AND JOBS	• Accelerate and harness the economic benefits of energy efficiency, clean energy, and clean mobility for the benefit of the residents and communities of Garfield County; find ways to address any economic impacts of transitioning to clean energy.	• Mobilizing Funding, Incentives, and Investment • Education, Training, and Capacity Building • Policy and Innovation

GARFIELD CLEAN ENERGY

Xcel Energy®

PARTNERS IN ENERGY
An Xcel Energy Community Collaboration

DRAFT Exhibit A
GARFIELD CLEAN ENERGY
2027 BASIC SERVICES SCOPE OF WORK

November 2026

<u>Goal #1: Energy Savings in Built Environment - Energy Efficiency</u>

Program targets:

- Target number of households served and/or residential energy efficiency projects completed: XX
- Target number of commercial energy efficiency coaching and/or walk-throughs: XX
- Target number of commercial projects completed: XX

Residential and commercial programs

- **Commercial and residential energy consulting**
    - Provide energy coaching and consulting services to businesses and households, with the goal of helping each client understand their energy use and take steps to reduce energy use in their home or business. Connect participants to available funding sources and rebates. Provide opportunities for households to learn about energy-saving measures.
    - Distribute rebate funding available through the IMPACT Accelerator grant program to residents and businesses.
- **Residential energy consulting – low-to-middle income program**
    - Continue to implement the low-to-middle income rebate program, utilizing funds allocated to rebates as well as leveraging additional rebate sources.
- **Commercial and residential outreach, education, training, website**
    - Continue efforts to connect multi-family housing units with available programs.
    - Maintain and seek out up-to-date resources for energy efficiency rebates, incentives, and financing options for commercial and residential customers.
    - Deliver effective marketing and outreach to drive energy efficiency actions by businesses and households.
    - Write and publish relevant success story case studies, progress articles, and fact sheets.
    - Publicize GCE programs and achievements through earned media and presentations.
    - Regularly maintain and update the GCE website to ensure information on programs, rebates, incentives, and resources is accurate, current, and easy to access for all audiences.
    - Update energy contractors on rebate offers, financing programs, and new technology and materials through concerted contractor engagement. Understand contractor “pain points” in delivering rebated installations and incorporate lessons learned into program design.
    - Develop additional ways to ensure programs and resources are fully accessible and utilized by Hispanic/Latino community members.

- **Encourage energy-saving measures in new construction**
    - Work in partnership with state and local partners to advance energy-saving measures in codes for those jurisdictions that are interested. Conduct educational programs on energy codes and assist with aspects of code updates for interested GCE members.
    - Work to increase knowledge and skills of architects, developers, and contractors in the region for energy-saving new construction and design methods.

Advanced Energy Management for GCE member and affiliate governments

- Coordinate with each GCE member to confirm interest and commitment to participation in the advanced energy management program for their facilities.
- Work with the designated partner representative to collect necessary data and maintain the functionality of the system.
    - This includes regular maintenance and provision by the partner of the organization's utility bills or delegate access.
- Share energy data reports with the designated partner representative and team on a quarterly or other determined timeframe to review unusual trends or increased energy use and send alerts and updates to partners.
- Work to achieve energy savings at facilities through:
    - Identifying no-cost and low-cost energy savings measures and create a plan for the partner to implement the selected measures.
    - Energy consulting, securing rebates from utilities, assisting with grant applications, and meeting with staff and elected officials as needed.
    - Tracking utility bills for rate changes and advising as appropriate.
- Prepare and present customized annual building energy reports for each member's governing board and meet with them to present, as requested.
- Provide trainings or roundtable meetings for partner staff, facility managers and staff, wastewater treatment plant operators, and decision makers to take full advantage of the AEM Console.
- Energy data system maintenance:
    - Work with NET and the Console to ensure the software and features are functioning and suggest improvements where needed.
    - Continue to monitor solar data feeds for array productivity.
    - Ensure that interval data is operating and provide proposals for replacement or repair as needed.
    - Ensure that utility bills are processed regularly.
- Administer public facilities electrification, decarbonization & custom project incentives for GCE member facilities through the IMPACT Accelerator grant.

<u>Goal #2: Carbon-free electricity and renewable energy</u>

- Identify specific opportunities for GCE communities to help them reach their 2030 renewable energy goals.

- Reach out to businesses in the region that are part of national corporations with sustainability goals to encourage local implementation of on-site renewable energy.
- Identify and publicize any new renewable energy funding opportunities available to households, businesses, and local governments.
- Provide technical support to local governments on solar opportunities, financing options, power purchase agreements, and utility provider billing.
- Ensure electrical generation from solar collectors for GCE partner buildings is reflected in the AEM Console.
- Conduct outreach and education about renewable energy options through case studies, print and digital outreach, and events and workshops.
- Work to advance geothermal and thermal energy network opportunities throughout the County.

Goal #3: Clean Mobility

Transportation electrification

- Work with local governments, utilities, state, and industry partners to implement strategies identified in the 2024 EV readiness plan.
- Provide information about incentives and funding for electric vehicles (EVs) and EV charging that will make it easier for people to purchase EVs, which include BEVs (battery-electric vehicles) and PHEVs (plug-in hybrid electric vehicles).
- Conduct outreach and support efforts to electrify fleets, including providing technical assistance, access to incentives, information, and support to encourage conversion to electric or plug-in hybrids.
- Connect residents, businesses, and municipalities to available incentives and grant programs to expand charging infrastructure.
- Provide assistance to local governments related to the adoption of codes and policies that support EV adoption and multimodal transportation.
- Continue ongoing media and public information efforts and events that increase awareness of resources, best practices, and policies to support the advancement of clean energy transportation.

Increase biking, walking, transit mode share

- Conduct programs that encourage biking, walking, and transit such as regional Bike-to-Work promotions and school biking and walking programs.
- Promote state and electric utility e-bike rebates to encourage replacing vehicle trips with e-bike trips.
- Administer the 2026-2027 Community Access to E-bikes (CAEB) grant, distributing 40 e-bikes to qualified Garfield County residents. Apply for a subsequent year of grant funding if available.
- Support opportunities and increase awareness of solutions that improve first-and last-mile connectivity.
- Provide assistance to local governments related to the adoption of codes and policies that support multimodal transportation.

- Increase awareness of smart design to make it easier for biking and walking.
- Organize and collaborate with community and state partners to plan and publicize local campaigns, events, and efforts that increase mode share of walking, biking, and transit.
- Increase understanding of traffic growth trends, including the development of a regional transportation management organization (TMO).
- Work with community, regional, and state partners to develop additional ways to reach GCE clean mobility plan goals.

Goal #4: Greenhouse gas emissions

- Promote building and appliance electrification as part of residential and commercial programs.
- Incorporate electrification opportunities, education, and incentives into those program efforts.

Goal #5: Clean Energy Economic Development and Jobs

- Develop and promote workforce development programs that support GCE's goals and strategies as well as increase local employment opportunities, economic diversification, and business development.
- Work with educational institutions to provide energy education opportunities, training for multiple age groups, and paid internships.
- Provide ongoing outreach and training to build countywide knowledge, capacity, energy literacy, leadership, and technical expertise to support maximum local and regional economic benefits associated with achieving goals.
- Pursue policies and funding that address the fiscal impacts of transitioning to a clean energy economy and help the region maintain a strong economy and resources for local governments.

Partnership Services

Administration, planning, meetings

- Manage GCE programs, services, budget, and expenses.
- Prepare, maintain, and submit documents to ensure GCE's good standing as an intergovernmental authority.
- Plan, provide materials, and support Board meetings.
- Seek additional funding and investment to implement GCE programs, including applying for grants relating to GCE's scope of work.

Planning and reporting

- Support the development of strategic planning.
- Produce quarterly progress reports, and distribute to member boards.
- Make annual presentations to each member board as requested.
- Enter data in the Salesforce database for all participants to track cumulative, countywide energy savings and to measure program effectiveness.

- Annually maintain the Energy Efficiency Dashboard developed for the Energy Action Plan and present on the findings.
    - If funding allows, conduct an annual greenhouse gas emissions inventory for the previous year's data as an update to the 2023 Energy Action Plan.

Financial tracking and budgeting

- Develop 2027 budget and secure funding pledges.
- Handle vendor invoices and provide monthly expense reports for labor and hard costs as requested by the GCE finance committee.
- Coordinate with the GCE bookkeeper to ensure accuracy of monthly financial reports.
- Provide documents and information as requested for an annual financial review.

To: Garfield Clean Energy Board of Directors

From: Morgan Hill, CLEER Associate Director

Date: September 14, 2026

Re: 2027 draft budget - second reading

Introduction and background

A draft 2027 budget has been developed for the Board's review at their September meeting. The amounts proposed in this draft budget are subject to change based on final approval from member jurisdictions, as well as how IMPACT Accelerator grant funding is distributed to GCE and other cohort members. This budget has been updated from the version presented at the July 2026 board meeting to reflect expense line item scenarios.

Budget details

A draft proposed budget for 2027 is attached as a PDF to this memo. The Board will vote to approve and adopt the budget at a November or December meeting.

Revenue

Amounts for the revenues portion of the budget reflect the budget discussion at the July Board meeting and individual follow up with Board members about their jurisdiction's membership contribution.

Those line items include a proposed funding request based on a 5-10% base increase and guidance from the member entity on their willingness to contribute a certain amount of funding, or due to the cost of providing services to that entity. The incremental increases are intended to support the rising cost of providing programs and services, as well as to facilitate ongoing growth and success for the Collaborative's work.

Note that the integration of IMPACT Accelerator grant funding into GCE's budget is still being determined. This is an approximately $2 million grant awarded by the Colorado Energy Office to Garfield Clean Energy as a cohort application through the Town of Carbondale as the lead applicant. At this time, it is anticipated that a major portion of the funds will flow directly through CLEER, rather than GCE. This is partly due to procurement policies specified in the grant structure. At this time, we are estimating $35,000 will be allocated to GCE directly in 2027, but this is subject to change before the final GCE budget has been adopted.

Expenses and project funding

The expense line items in this budget reflect a balanced budget with a little over $2,000 in net funding. Program funding remains similar to 2026, with slight decreases in some line items due to the fact that in 2026 the budget reflected the utilization of a fairly significant remaining fund balance from 2025. A few other items to note:

- There are no rebate funds included in this budget, but significant funding from the IMPACT Accelerator grant will flow to all Garfield County communities.
- Residential energy coaching and program administration (21000), a longstanding priority for GCE, remains the same as in 2026. The residential outreach and education line item (22000) decreased slightly.
- Multimodal transportation (31000) remains the same as in 2026.
- Some funding was moved between line items in the advanced energy management (AEM) program budget to reflect a more accurate amount of what is paid to New Energy Technologies (NET) under line item 51000, which was reduced overall. What is billed by CLEER in line item 52000 remains the same as in 2026.

Garfield Clean Energy Collaborative DRAFT 2027 Budget

Acct #		2025 budget	2026 amended	2027 budget: 5% revenue increase	2027: 10% revenue increase	Anticipated budget
	Sources of Funds		*includes $20k ending fund balance			
	Beginning fund balance - GCE	$20,000	$107,162			$20,000
	Fund balance used		**$87,000**			
	Funds remaining for carryover		$20,162			
REVENUE						
3000	**Partnership Funding**					
3100	Garfield County	$315,000	$150,000	$157,500	$165,000	$150,000
3200	Parachute	$3,400	$0	$0	$0	$3,400
3300	Rifle	$12,100	$13,310	$13,976	$14,641	$14,600
3400	Silt	$3,600	$3,800	$3,990	$4,180	$4,100
3500	New Castle	$17,300	$12,000	$12,600	$13,200	$12,000
3600	Glenwood Springs	$64,000	$68,000	$71,400	$74,800	$74,800
3700	Carbondale	$42,000	$44,200	$46,410	$48,620	$48,600
3800	Colorado Mountain College	$40,000	$44,000	$46,200	$48,400	$46,200
4200	RFTA	$49,500	$54,500	$57,225	$59,950	$54,500
	Partnership Funding subtotal	**$546,900**	**$389,810**	$409,301	$428,791	**$408,200**
5000	**Other funding**					
5100	Community Partners	$10,000	$10,000	$10,000	$10,000	$10,000
5300	Grants - IMPACT Accelerator					$35,000
5200	Sponsorships					
5400	DOE payment from repurposed loan fund					
5500	Affiliate: Holy Cross Energy	$12,500	$13,750	$14,438	$15,125	$15,000

Garfield Clean Energy Collaborative DRAFT 2027 Budget

Acct #			2025 budget	2026 amended	2027 budget: 5% revenue increase	2027: 10% revenue increase	Anticipated budget
5600		Affiliate: Garfield County Public Library District	$11,100	$12,200	$12,800	$13,400	$13,400
	Total other funding subtotal		**$33,600**	**$35,950**	**$37,238**	**$38,525**	**$73,400**
	TOTAL Revenue		**$580,500**	**$425,760**			**$481,600**
EXPENSES				**2026 budget**			
	Energy Efficiency Energy Savings Program						
10000		**Commercial, Agricultural, Industrial Sector**					
11000		Energy consulting, coaching, education	$50,000	$32,000			$30,000
12000		Outreach, communications, website	$20,000	$15,000			$12,000
		Commercial subtotal	**$70,000**	**$47,000**			**$42,000**
20000		**Residential sector**					
21000		Energy Consulting/coaching	$102,000	$100,000			$100,000
21100		Energy Consulting - ReEnergize					
22000		Education, Outreach, Training, Website	$50,000	$47,000			$45,000
		Residential subtotal	**$152,000**	**$147,000**			**$145,000**
21110		GCE ReEnergize rebate funds	$20,000	$10,000			$0
		Total ReEnergize rebate funds		**$10,000**			**$0**
	Energy Efficiency subtotal		**$222,000**	**$204,000**			**$187,000**
Acct #							

Garfield Clean Energy Collaborative DRAFT 2027 Budget

Acct #		2025 budget	2026 amended	2027 budget: 5% revenue increase	2027: 10% revenue increase	Anticipated budget
30000	**Clean Mobility**					
31000	Increasing bike, walking, transit modeshare	$42,000	$41,000			$41,000
32200	Efficient vehicles, alternative fuels, EV planning	$25,000	$18,000			$16,000
	Clean Mobility Subtotal	**$67,000**	**$59,000**			**$57,000**
40000	**Renewable Energy**					
41000	Renewables technical assistance and implementation	$18,000	$12,000			$10,000
42000	Renewables outreach and education	$10,000	$14,000			$13,000
	Renewable Energy subtotal	**$28,000**	**$26,000**			**$23,000**
50000	**Energy Efficiency-Energy Management for GCE Member Governments**					
51000	Energy Data Mgt / LIve bldg and solar data	$68,000	$68,000			$60,000
52000	Energy Management coaching and services	$42,000	$38,000			$38,000
	Energy Efficiency for GCE Members subtotal	**$110,000**	**$106,000**			**$98,000**
60000	**Special Projects - updated goals areas for 2023**					
61000	Updated energy plan resources, tracking, metrics	$11,500	$8,000			$8,000
62000	2023 Goal 5- Economic Development, Workforce progra	$18,000	$11,000			$11,000
	Special Projects subtotal	**$29,500**	**$19,000**			**$19,000**
90000	**GCE Partnership Services**					
91000	GCE Program management, Reporting, Strategic Planning, Meetings, Budgeting, Policy	$80,000	$75,000			$75,000
92000	Legal Services	$3,000	$3,000			$3,000
93000	Accounting / Bookkeeping	$7,000	$7,000			$7,000
91000.1	Audit / Financial review	$6,000	$6,000			$6,000

Garfield Clean Energy Collaborative DRAFT 2027 Budget

Acct #			2025 budget	2026 amended	2027 budget: 5% revenue increase	2027: 10% revenue increase	Anticipated budget
91000.2		CIRSA Liability Insurance	$2,400	$2,400			$2,400
95000		Contingency	$3,000	$3,000			$3,000
	GCE Partnership Services subtotal		**$101,400**	**$96,400**			**$96,400**
	Total Revenue		**$580,500**	**$425,760**			**$481,600**
		Beginning fund balance used		**$87,000**			
		Total revenue + beginning fund balance	$580,500	**$512,760**			**$481,600**
	TOTAL EXPENSES		**$557,900**	**$510,400**			**$480,400**
	Net Funding for 2024		**$22,600**	$2,360			**$1,200**
	Ending fund balance		**$42,600**	**$22,522**			$21,200