# Garfield Clean Energy
# November 2024 Board Meeting

Friday, November 15th, 2024
1:00 p.m. - 3:00 p.m.
Glenwood Branch Library Boardroom
815 Cooper Ave
Glenwood Springs, CO 81601
or via Zoom
Meeting ID: 895 9017 6378

| | AGENDA | Action requested | Time |
|---|---|---|---|
| **1.** | **Call meeting to order, Roll call, introductions**<br>● Introduction of Christina Montemayor, new Carbondale Board alternate | | 1:00 p.m. |
| **2.** | **Board member and public comment**<br>Regarding items not on agenda | | 1:05 p.m. |
| **3.** | **Regular business**<br>● Approval of September 13th Board minutes<br>● August and September 2024 financials | Discussion<br>Motion to approve | 1:10 p.m. |
| **4.** | **Action items**<br>● Financial review approval | Motion to approve | 1:15 p.m. |
| **5.** | **Goal 1: Energy savings in the built environment**<br>● ReEnergize progress and 2025 planning<br>● WinterWise update<br>● Powering Hospitality workshop recap and next steps<br>● Water efficiency programs<br>● Regional Net Zero Roadmap | Discussion | 1:20 p.m. |
| **6.** | **Goal 3: Clean mobility**<br>● EV readiness plan implementation<br>● EV fleet adoption roundtable | Discussion | 1:45 p.m. |
| **7.** | **Goal 5: Economic Development and Jobs**<br>● Ongoing collaboration with Colorado River Valley Economic Development Partnership<br>● Policy and funding for rural energy programs | Discussion | 2:05 p.m. |
| **8.** | **GCE general topics**<br>● Q3 report | Discussion | 2:15 p.m. |
| **9.** | **2025 Draft Budget and Scope of Work**<br>● Member contribution requests status<br>● 2025 Budget presentation and discussion<br>● Draft CLEER Scope of Work<br>● Energy Action Plan updates and inventory | Discussion and feedback on proposed budget | 2:25 p.m. |
| **10.** | **Adjourn**<br>● Scheduling next Board meeting | | 3:00 p.m. |

# Energy Action Goals and Focus Areas

Working together, the GCE Board of Directors and the Energy Action Team identified the following 5 goals, 15 focus areas, and 47 strategies to help GCE achieve its vision.

| GOALS | SUMMARY | FOCUS AREAS |
|---|---|---|
| ENERGY SAVINGS | • Achieve energy efficiency and conservation savings resulting in at least 12 percent total energy savings by 2030 over a 2019 baseline, which will require an average of at least 1.5 percent total annual energy use reduction from 2023 through 2030. As technology and funding improves, work for increased total savings. | • Residential Sector<br>• Commercial, Agricultural<br>• Industrial Sector<br>• Public Institutions |
| CARBON-FREE ELECTRICITY | • Garfield County electricity will be 100 percent carbon-free by 2030 through grid-supplied resources and local renewable installations, as a means to a stronger, more resilient, and energy-secure economy and region. | • On-Site Solar<br>• Community-Scale Solar<br>• Carbon-Free Grid<br>• Locally-Based Renewable Energy Sources |
| CLEAN MOBILITY | • Transition at least 15 percent of all registered vehicles to zero-emissions electric by 2030; support alternative fuels where electric is not yet feasible or where alternative fuels are desirable; help increase mode share for biking, walking, and transit. | • Transportation Electrification<br>• Increase Biking, Walking<br>• Transit Mode Share |
| GREENHOUSE GAS EMISSIONS | • Reduce GHG emissions related to the electric supply by 100% by 2030.<br>• Reduce GHG emissions related to natural gas usage, as well as related to utilities' commitment to cleaner delivery and supply, by 10% by 2030. | • Building Electrification |
| CLEAN ENERGY ECONOMIC DEVELOPMENT AND JOBS | • Accelerate and harness the economic benefits of energy efficiency, clean energy, and clean mobility for the benefit of the residents and communities of Garfield County; find ways to address any economic impacts of transitioning to clean energy. | • Mobilizing Funding, Incentives, and Investment<br>• Education, Training, and Capacity Building<br>• Policy and Innovation |

GARFIELD CLEAN ENERGY

Xcel Energy®

PARTNERS IN ENERGY
An Xcel Energy Community Collaboration

**Town of Parachute | City of Rifle | Town of Silt**
**Town of New Castle | City of Glenwood Springs**
**Town of Carbondale | Garfield County**
**Roaring Fork Transportation Authority**
**Colorado Mountain College | Holy Cross Energy**
**Garfield County Libraries**

**Board Meeting Minutes: Friday, September 13th, 1:00-3:00 p.m.**
Morgridge Commons, with some members attending virtually

Minutes taken by Christina Matzl, CLEER

**Board members attending**

| | |
|---|---|
| CMC: | Ryan Shepherd (virtual) |
| RFTA: | Chair, Jason White |
| City of Rifle: | Sean Strode |
| Town of Parachute: | Chris Jackson (virtual) |
| Town of New Castle: | Brandy Copeland |
| Town of Carbondale: | Jessica Robison (virtual) |
| City of Glenwood Springs: | Erin Zalinsky |

**Board members not present**

| | |
|---|---|
| Town of Silt: | Keith Richel |
| Garfield County: | Treasurer, Tom Jankovsky |

**Affiliate members present**
None

**Others attending**

| | |
|---|---|
| CLEER: | Alice Laird, Morgan Hill, Christina Matzl, Zuleika Pevec (virtual), Dallas Blaney (guest speaker from the Governor's office) |

**Call meeting to order:**
Jason White called the meeting to order at 1:10 pm

**Roll Call:**
Morgan Hill conducted the roll call.

**Board Member and Public Comment:**
- The GCE column was published in the paper this week. The column was about the work being done through AEM and the importance of efficiency in commercial buildings.
- The C-SITE grant was not awarded.
- Introductions were made for the new Town of New Castle alternate representative Brandy Copeland.

**Regular Business:**
**Approval of July 12th minutes and June and July Financials**
- Motion to approve:
  - *Sean Strode moved to approve the financials and minutes, seconded by Brandy Copeland. All in favor. 1:12*

**Action items**

- Financial review update:
  - Morgan Hill shared that the financial review is currently in process with McMahan and Associates and we will have an update in the next meeting.

**Goal #1: Energy savings in the built environment**

**ReEnergize progress and case studies**

- Zuleika Pevec introduced the ReEnergize program and explained that it is GCE's low-moderate income energy efficiency program. ReEnergize pays 100% up to the qualified rebate total. Zuleika highlighted three households who went through the program and are experiencing benefits from the work. Annual savings for all three households is an estimated $4,000 per year.
- The homes received work including:
  - floor/attic insulation, LEDs, faucet aerators, air sealing, CO detectors, duct insulation, and mini-split heat pumps
  - In the case of the mini-split, the homeowner paid a portion out of pocket as well
- Jason asked a question about the contractors used. Generally, NWCCOG is used, but some projects have used other local contractors.
- Funding from ReEnergize comes from the County's Energy Impact fund. We are looking at the total that will be available for next year.

**Accessing Direct Pay presentation**

- Dallas Blaney, Energy and Climate Federal funds Officer with the Governor's Office of Federal Funds and Strategic Initiatives presented on the federal Direct Pay program. His office provides grant-writing support, technical assistance, and has some matching funds available for local governments interested in accessing IIJA and IRA funds.
- Direct Pay is a government-created option for tax-exempt organizations to access federal funds in a "cash for credit" program. Organizations get credit for eligible projects and can then take the credit to the IRS for cash back, similar to a rebate.
- Eligible projects include EV chargers, EV fleet vehicles, solar arrays, geothermal, and microgrids.
- The organization must own the property.
- There is no cap to the funding available within the percent allotted and the funds can be combined with other funding sources (grants, rebates, etc) to cover up to 100% of the project.
- The funding is available until 2032

**Water efficiency programs**

- Zuleika provided an update on the turf replacement and water efficiency programs already happening around the County. There is funding from the Colorado Water Conservation Board. The grant requires a 50% match, but it can be in-kind or volunteer.
- CLEER staff want to gauge Board interest in a 2025 pilot program
  - Jason asked for a memo to be provided in the next meeting
  - Sean conveyed that a major concern in Rifle is the cost of water, but he is concerned about staff capacity

**Other residential and commercial energy programming**

- Zuleika discussed the upcoming WinterWise campaign. This is a coordinated campaign to discount the cost of home energy assessments. CLEER is trying to bring the cost of assessments down to $50 and reach 100 homes. HCE and GWS have both created added benefits and funding. We are seeking additional sponsorships from other community partners.

- CLEER's goal is to get homeowners to perform projects identified in the audits through energy coaching in order to produce energy savings.

**Advanced energy management update**

- Christina Matzl reached out to all facilities to coordinate the July 4th shutdown event. There were some savings achieved. Totals are included in the Q2 report.

**<u>Goal #3 Clean mobility</u>**

**CDOT OIM Transportation Management Organization grant awarded**

- This grant is functioning as seed funding for a transportation management organization in the area. These are often used in urban areas to manage traffic. We will have more news as the project begins to move forward.

**Charging and Fueling Infrastructure grant submitted**

- The CFI grant was recently submitted. The grant application included five sites in Garfield County. GCE paid $5,000 for a grant writer. and has been informally asking partners to contribute funds to cover the cost.

**eBikeThere presentation**

- Morgan reviewed the 2024 eBikeThere program. GCE provided 50 bikes to GarCo residents who were 80% AMI income-qualified. They each paid $150 for the bikes and had to attend training. We targeted school districts, libraries, and WIC recipients.

**<u>Goal #5 Economic development and jobs</u>**

**State policy and funding for rural energy programs**

- Alice shared information on sustainable funding and state legislation discussions. Senator Bennet is working on a bill to address this issue. If GCE ever wanted to provide a letter of support it could be helpful.

**August 22nd forum recap and potential next steps**

- Alice discussed work being done to share information with the Colorado Energy Office to support gas transition communities, not just coal. We are reviewing places like Minnesota that have developed other options.
- Jason brought up seeing the value in economic diversification as was discussed in the Forum by former Governor Ritter and Wade Buchanan from the Office of Just Transition. Jason asked to know how GCE can help develop the conversation. Noting also that data and analysis are important, it was discussed how we can track data to plan more efficiently.

**<u>GCE general topics</u>**

- Q2 report: Board members are encouraged to review.

**<u>2025 Draft Budget</u>**

- Morgan explained that the GCE budget is being drafted with the initial draft in the meeting packet. We are aiming to have the mostly final budget by the November meeting. It was noted that last year we had a special meeting in December to vote on the final. Based on the group discussion, this will also be the plan moving forward this year.
- Discussion details to note:
  - Additional feedback on the preliminary numbers in the expense category was requested
  - There is a placeholder for water conservation
  - State e-bike funding may not exist, so looking for thoughts on how to grow that program in the future
  - Consideration to consolidate renewables line items for easier tracking
  - CLEER would like to do a GHG emissions update next year
  - The finance committee will be meeting to review as well

**Adjournment**

*Sean Strode motioned to adjourn the meeting at 3:02. Erin Zalinksy seconded the motion [3:02]*

GARFIELD CLEAN ENERGY COLLABORATIVE

By: _____
Jason White, Chairperson

ATTEST: _____
Bruce Leland, Secretary

# Garfield Clean Energy
## P&L Budget vs. Actual
### January through August 2024

| | Jan - Aug 24 | Budget | $ Over Budget | % of Budget |
|---|---|---|---|---|
| **Income** | | | | |
| **3000 · Partnership Funding** | | | | |
| **3100 · Garfield County** | 350,000.00 | 350,000.00 | 0.00 | 100.0% |
| **3200 · Parachute** | 3,200.00 | 3,200.00 | 0.00 | 100.0% |
| **3300 · Rifle** | 11,500.00 | 11,500.00 | 0.00 | 100.0% |
| **3400 · Silt** | 3,400.00 | 3,400.00 | 0.00 | 100.0% |
| **3500 · New Castle** | 17,300.00 | 17,300.00 | 0.00 | 100.0% |
| **3600 · Glenwood Springs** | 60,000.00 | 60,000.00 | 0.00 | 100.0% |
| **3700 · Carbondale** | 40,000.00 | 40,000.00 | 0.00 | 100.0% |
| **3800 · Colorado Mountain College** | 38,700.00 | 38,700.00 | 0.00 | 100.0% |
| **4100 · Library District** | 0.00 | 0.00 | 0.00 | 0.0% |
| **4200 · RFTA** | 45,000.00 | 45,000.00 | 0.00 | 100.0% |
| **Total 3000 · Partnership Funding** | 569,100.00 | 569,100.00 | 0.00 | 100.0% |
| **5000 · Other Funding** | | | | |
| **5100 · Community Partners** | 1,000.00 | 10,000.00 | -9,000.00 | 10.0% |
| **5200 · Sponsorships** | 0.00 | 0.00 | 0.00 | 0.0% |
| **5300 · Grants** | | | | |
| **5300.1 · Energy Effic Conserv Block Gran** | 0.00 | 77,080.00 | -77,080.00 | 0.0% |
| **5300.2 · Energy Code Adop & Enforcement** | 18,122.50 | 37,950.00 | -19,827.50 | 47.75% |
| **5300 · Grants - Other** | 0.00 | 0.00 | 0.00 | 0.0% |
| **Total 5300 · Grants** | 18,122.50 | 115,030.00 | -96,907.50 | 15.76% |
| **5400 · DOE Partnership Fund** | 0.00 | 0.00 | 0.00 | 0.0% |
| **5500 · Affiliate - Holy Cross Energy** | 11,500.00 | 11,500.00 | 0.00 | 100.0% |
| **5600 · Affiliate - Library District** | 10,500.00 | 10,500.00 | 0.00 | 100.0% |
| **Total 5000 · Other Funding** | 41,122.50 | 147,030.00 | -105,907.50 | 27.97% |
| **Total Income** | 610,222.50 | 716,130.00 | -105,907.50 | 85.21% |
| **Gross Profit** | 610,222.50 | 716,130.00 | -105,907.50 | 85.21% |
| **Expense** | | | | |
| **Credit Reserve Expenses** | | | | |
| **1001 · Credit Reserve Fund Expenses** | | | | |
| **1001.1 · Revolving Loan Fund** | 0.00 | 0.00 | 0.00 | 0.0% |
| **1001.2 · Residential & Comm Rebates** | 15,640.05 | 0.00 | 15,640.05 | 100.0% |
| **1001 · Credit Reserve Fund Expenses - Other** | 0.00 | 0.00 | 0.00 | 0.0% |
| **Total 1001 · Credit Reserve Fund Expenses** | 15,640.05 | 0.00 | 15,640.05 | 100.0% |
| **Total Credit Reserve Expenses** | 15,640.05 | 0.00 | 15,640.05 | 100.0% |
| **Energy Efficency Energy Sav Pro** | | | | |
| **10000 · Commercial Sector** | | | | |
| **11000 · Energy Coaching** | 35,724.15 | 48,000.00 | -12,275.85 | 74.43% |
| **12000 · Outreach/Educ/Training/Website** | 12,372.67 | 22,000.00 | -9,627.33 | 56.24% |
| **13000 · Commerical Energy Efficiency Re** | 0.00 | 20,000.00 | -20,000.00 | 0.0% |
| **Total 10000 · Commercial Sector** | 48,096.82 | 90,000.00 | -41,903.18 | 53.44% |
| **20000 · Residential Sector** | | | | |
| **21000 · Energy Coaching** | 76,204.80 | 102,000.00 | -25,795.20 | 74.71% |
| **21100 · Energy Coach-Home Energy Prog** | 0.00 | 0.00 | 0.00 | 0.0% |
| **22000 · Outreach/Educ/Training/Website** | 43,042.75 | 44,000.00 | -957.25 | 97.82% |

# Garfield Clean Energy
# P&L Budget vs. Actual
## January through August 2024

| | Jan - Aug 24 | Budget | $ Over Budget | % of Budget |
|---|---|---|---|---|
| 22100 · CEO Green MLS | 7,000.00 | | | |
| Total 20000 · Residential Sector | 126,247.55 | 146,000.00 | -19,752.45 | 86.47% |
| 21110 · GCE ReEnergize Rebates | 38,023.01 | 95,000.00 | -56,976.99 | 40.02% |
| 21120 · EECBG ReEnergize Rebates | 0.00 | 77,080.00 | -77,080.00 | 0.0% |
| Total Energy Efficency Energy Sav Pro | 212,367.38 | 408,080.00 | -195,712.62 | 52.04% |
| 30000 · Clean Mobility | | | | |
| 31000 · Transportation | 42,220.37 | 42,000.00 | 220.37 | 100.53% |
| 32000 · Efficient Vehicles/Fleets | | | | |
| 32200 · Efficient Vehicles/Alt Fuels | 29,532.30 | 20,000.00 | 9,532.30 | 147.66% |
| Total 32000 · Efficient Vehicles/Fleets | 29,532.30 | 20,000.00 | 9,532.30 | 147.66% |
| 33000 · Alternative Fuels | 664.65 | | | |
| 34000 · Marketing/Outreach/Education | 6,428.55 | 5,000.00 | 1,428.55 | 128.57% |
| Total 30000 · Clean Mobility | 78,845.87 | 67,000.00 | 11,845.87 | 117.68% |
| 40000 · Renewable Energy | | | | |
| 41000 · Technical assistance & Educatn | 14,666.40 | 18,000.00 | -3,333.60 | 81.48% |
| 42000 · Implementation of Local Renewab | 2,712.15 | 15,000.00 | -12,287.85 | 18.08% |
| Total 40000 · Renewable Energy | 17,378.55 | 33,000.00 | -15,621.45 | 52.66% |
| 50000 · Government Facilities | | | | |
| 51000 · Energy Data Mgt/Bldg engy navig | 48,847.25 | 64,300.00 | -15,452.75 | 75.97% |
| 52000 · Active Energy Mgt Coaching | 24,293.85 | 40,000.00 | -15,706.15 | 60.74% |
| 53000 · EnergyCAP License | 0.00 | 0.00 | 0.00 | 0.0% |
| Total 50000 · Government Facilities | 73,141.10 | 104,300.00 | -31,158.90 | 70.13% |
| 60000 · Special Projects | | | | |
| 61000 · Updated Energy Plan Resources, | 8,278.10 | 10,500.00 | -2,221.90 | 78.84% |
| 62000 · 2023 Goal 5-Econ Devol, Workfor | 11,478.60 | 18,000.00 | -6,521.40 | 63.77% |
| 63000 · CEO Energy Code Adoption & Enfo | 28,843.60 | 37,950.00 | -9,106.40 | 76.0% |
| Total 60000 · Special Projects | 48,600.30 | 66,450.00 | -17,849.70 | 73.14% |
| 90000 · Countywide GCE Partnership Svc | | | | |
| 91000 · Proj mgmt/plan/report/mtgs/budg | | | | |
| 91000.1 · Audit/Financial review | 0.00 | 6,000.00 | -6,000.00 | 0.0% |
| 91000.2 · CIRSA liability Insurance | 2,386.77 | 2,200.00 | 186.77 | 108.49% |
| 91000 · Proj mgmt/plan/report/mtgs/budg - Other | 51,977.79 | 79,000.00 | -27,022.21 | 65.8% |
| Total 91000 · Proj mgmt/plan/report/mtgs/budg | 54,364.56 | 87,200.00 | -32,835.44 | 62.35% |
| 92000 · Legal Services | 440.00 | 3,000.00 | -2,560.00 | 14.67% |
| 93000 · Accounting/Bookkeeping | 4,511.70 | 7,000.00 | -2,488.30 | 64.45% |
| 95000 · Contingency | 0.00 | 2,900.00 | -2,900.00 | 0.0% |
| Total 90000 · Countywide GCE Partnership Svc | 59,316.26 | 100,100.00 | -40,783.74 | 59.26% |
| Total Expense | 505,289.51 | 778,930.00 | -273,640.49 | 64.87% |
| Net Income | **104,932.99** | **-62,800.00** | **167,732.99** | **-167.09%** |

# Garfield Clean Energy
# Income vs Expenses by fund
**Accrual Basis** — **August 2024**

| | GCE | TOTAL |
|---|---|---|
| **Income** | | |
| **5000 · Other Funding** | | |
| **5100 · Community Partners** | 1,000.00 | 1,000.00 |
| **Total 5000 · Other Funding** | 1,000.00 | 1,000.00 |
| **Total Income** | 1,000.00 | 1,000.00 |
| **Gross Profit** | 1,000.00 | 1,000.00 |
| **Expense** | | |
| **Energy Efficency Energy Sav Pro** | | |
| **10000 · Commercial Sector** | | |
| **11000 · Energy Coaching** | 3,928.05 | 3,928.05 |
| **12000 · Outreach/Educ/Training/Website** | 1,991.15 | 1,991.15 |
| **Total 10000 · Commercial Sector** | 5,919.20 | 5,919.20 |
| **20000 · Residential Sector** | | |
| **21000 · Energy Coaching** | 5,293.05 | 5,293.05 |
| **22000 · Outreach/Educ/Training/Website** | 5,591.25 | 5,591.25 |
| **Total 20000 · Residential Sector** | 10,884.30 | 10,884.30 |
| **21110 · GCE ReEnergize Rebates** | 37,973.00 | 37,973.00 |
| **Total Energy Efficency Energy Sav Pro** | 54,776.50 | 54,776.50 |
| **30000 · Clean Mobility** | | |
| **31000 · Transportation** | 1,873.20 | 1,873.20 |
| **32000 · Efficient Vehicles/Fleets** | | |
| **32200 · Efficient Vehicles/Alt Fuels** | 2,720.55 | 2,720.55 |
| **Total 32000 · Efficient Vehicles/Fleets** | 2,720.55 | 2,720.55 |
| **Total 30000 · Clean Mobility** | 4,593.75 | 4,593.75 |
| **40000 · Renewable Energy** | | |
| **41000 · Technical assistance & Educatn** | 630.00 | 630.00 |
| **42000 · Implementation of Local Renewab** | 420.00 | 420.00 |
| **Total 40000 · Renewable Energy** | 1,050.00 | 1,050.00 |
| **50000 · Government Facilities** | | |
| **51000 · Energy Data Mgt/Bldg engy navig** | 4,986.00 | 4,986.00 |
| **52000 · Active Energy Mgt Coaching** | 3,607.80 | 3,607.80 |
| **Total 50000 · Government Facilities** | 8,593.80 | 8,593.80 |
| **60000 · Special Projects** | | |
| **61000 · Updated Energy Plan Resources,** | 157.50 | 157.50 |
| **62000 · 2023 Goal 5-Econ Devol, Workfor** | 927.15 | 927.15 |
| **Total 60000 · Special Projects** | 1,084.65 | 1,084.65 |
| **90000 · Countywide GCE Partnership Svc** | | |
| **91000 · Proj mgmt/plan/report/mtgs/budg** | 6,463.80 | 6,463.80 |
| **93000 · Accounting/Bookkeeping** | 537.50 | 537.50 |
| **Total 90000 · Countywide GCE Partnership Svc** | 7,001.30 | 7,001.30 |
| **Total Expense** | 77,100.00 | 77,100.00 |
| **Net Income** | **-76,100.00** | **-76,100.00** |

# Garfield Clean Energy
# Balance Sheet
## As of August 31, 2024

**Accrual Basis**

| | Aug 31, 24 |
|---|---|
| **ASSETS** | |
| **Current Assets** | |
| **Checking/Savings** | |
| **103 · Alpine Bank (4668)** | 279,705.22 |
| **Total Checking/Savings** | 279,705.22 |
| **Accounts Receivable** | |
| **110 · Accounts Receivable** | 3,640.00 |
| **Total Accounts Receivable** | 3,640.00 |
| **Total Current Assets** | 283,345.22 |
| **TOTAL ASSETS** | **283,345.22** |
| **LIABILITIES & EQUITY** | |
| **Liabilities** | |
| **Current Liabilities** | |
| **Accounts Payable** | |
| **200 · Accounts Payable** | 77,542.00 |
| **Total Accounts Payable** | 77,542.00 |
| **Total Current Liabilities** | 77,542.00 |
| **Total Liabilities** | 77,542.00 |
| **Equity** | |
| **320 · Retained Earnings** | 100,870.23 |
| **Net Income** | 104,932.99 |
| **Total Equity** | 205,803.22 |
| **TOTAL LIABILITIES & EQUITY** | **283,345.22** |

# Garfield Clean Energy
# Prior Month Paid Bills

| Type | Date | Num | Name | Clr | Credit |
|---|---|---|---|---|---|
| **103 · Alpine Bank (4668)** | | | | | |
| Deposit | 08/06/2024 | | | X | |
| Bill Pmt -Check | 08/19/2024 | bill pay | Clean Energy Econo... | X | 43,240.62 |
| Bill Pmt -Check | 08/19/2024 | ACH | Balanced Bookkeepi... | X | 495.00 |
| Bill Pmt -Check | 08/19/2024 | bill pay | New Energy Techno... | | 4,810.00 |
| Bill Pmt -Check | 08/19/2024 | bill pay | Northwest Colorado ... | X | 5,000.00 |
| Total 103 · Alpine Bank (4668) | | | | | 53,545.62 |
| **TOTAL** | | | | | **53,545.62** |

# Garfield Clean Energy
# A/R Aging Summary
## As of August 31, 2024

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|---|---|---|---|---|---|---|
| **Colorado Energy Office** | 0.00 | 0.00 | 2,640.00 | 0.00 | 0.00 | 2,640.00 |
| **Holy Cross Energy** | 1,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,000.00 |
| **TOTAL** | **1,000.00** | **0.00** | **2,640.00** | **0.00** | **0.00** | **3,640.00** |

# Garfield Clean Energy
## P&L Budget vs. Actual
### January through September 2024

| | Jan - Sep 24 | Budget | $ Over Budget | % of Budget |
|---|---|---|---|---|
| **Income** | | | | |
| **3000 · Partnership Funding** | | | | |
| **3100 · Garfield County** | 350,000.00 | 350,000.00 | 0.00 | 100.0% |
| **3200 · Parachute** | 3,200.00 | 3,200.00 | 0.00 | 100.0% |
| **3300 · Rifle** | 11,500.00 | 11,500.00 | 0.00 | 100.0% |
| **3400 · Silt** | 3,400.00 | 3,400.00 | 0.00 | 100.0% |
| **3500 · New Castle** | 17,300.00 | 17,300.00 | 0.00 | 100.0% |
| **3600 · Glenwood Springs** | 60,000.00 | 60,000.00 | 0.00 | 100.0% |
| **3700 · Carbondale** | 40,000.00 | 40,000.00 | 0.00 | 100.0% |
| **3800 · Colorado Mountain College** | 38,700.00 | 38,700.00 | 0.00 | 100.0% |
| **4100 · Library District** | 0.00 | 0.00 | 0.00 | 0.0% |
| **4200 · RFTA** | 45,000.00 | 45,000.00 | 0.00 | 100.0% |
| **Total 3000 · Partnership Funding** | 569,100.00 | 569,100.00 | 0.00 | 100.0% |
| **5000 · Other Funding** | | | | |
| **5100 · Community Partners** | 1,000.00 | 10,000.00 | -9,000.00 | 10.0% |
| **5200 · Sponsorships** | 0.00 | 0.00 | 0.00 | 0.0% |
| **5300 · Grants** | | | | |
| **5300.1 · Energy Effic Conserv Block Gran** | 0.00 | 77,080.00 | -77,080.00 | 0.0% |
| **5300.2 · Energy Code Adop & Enforcement** | 26,060.00 | 37,950.00 | -11,890.00 | 68.67% |
| **5300 · Grants - Other** | 0.00 | 0.00 | 0.00 | 0.0% |
| **Total 5300 · Grants** | 26,060.00 | 115,030.00 | -88,970.00 | 22.66% |
| **5400 · DOE Partnership Fund** | 0.00 | 0.00 | 0.00 | 0.0% |
| **5500 · Affiliate - Holy Cross Energy** | 11,500.00 | 11,500.00 | 0.00 | 100.0% |
| **5600 · Affiliate - Library District** | 10,500.00 | 10,500.00 | 0.00 | 100.0% |
| **Total 5000 · Other Funding** | 49,060.00 | 147,030.00 | -97,970.00 | 33.37% |
| **Total Income** | 618,160.00 | 716,130.00 | -97,970.00 | 86.32% |
| **Gross Profit** | 618,160.00 | 716,130.00 | -97,970.00 | 86.32% |
| **Expense** | | | | |
| **Credit Reserve Expenses** | | | | |
| **1001 · Credit Reserve Fund Expenses** | | | | |
| **1001.1 · Revolving Loan Fund** | 0.00 | 0.00 | 0.00 | 0.0% |
| **1001.2 · Residential & Comm Rebates** | 15,640.05 | 0.00 | 15,640.05 | 100.0% |
| **1001 · Credit Reserve Fund Expenses - Other** | 0.00 | 0.00 | 0.00 | 0.0% |
| **Total 1001 · Credit Reserve Fund Expenses** | 15,640.05 | 0.00 | 15,640.05 | 100.0% |
| **Total Credit Reserve Expenses** | 15,640.05 | 0.00 | 15,640.05 | 100.0% |
| **Energy Efficency Energy Sav Pro** | | | | |
| **10000 · Commercial Sector** | | | | |
| **11000 · Energy Coaching** | 39,040.05 | 48,000.00 | -8,959.95 | 81.33% |
| **12000 · Outreach/Educ/Training/Website** | 13,089.82 | 22,000.00 | -8,910.18 | 59.5% |
| **13000 · Commerical Energy Efficiency Re** | 0.00 | 20,000.00 | -20,000.00 | 0.0% |
| **Total 10000 · Commercial Sector** | 52,129.87 | 90,000.00 | -37,870.13 | 57.92% |
| **20000 · Residential Sector** | | | | |
| **21000 · Energy Coaching** | 85,224.30 | 102,000.00 | -16,775.70 | 83.55% |
| **21100 · Energy Coach-Home Energy Prog** | 0.00 | 0.00 | 0.00 | 0.0% |

# Garfield Clean Energy
## P&L Budget vs. Actual
### January through September 2024

| | Jan - Sep 24 | Budget | $ Over Budget | % of Budget |
|---|---|---|---|---|
| 22000 · Outreach/Educ/Training/Website | 50,372.63 | 44,000.00 | 6,372.63 | 114.48% |
| 22100 · CEO Green MLS | 7,000.00 | | | |
| Total 20000 · Residential Sector | 142,596.93 | 146,000.00 | -3,403.07 | 97.67% |
| 21110 · GCE ReEnergize Rebates | 63,680.01 | 95,000.00 | -31,319.99 | 67.03% |
| 21120 · EECBG ReEnergize Rebates | 0.00 | 77,080.00 | -77,080.00 | 0.0% |
| Total Energy Efficency Energy Sav Pro | 258,406.81 | 408,080.00 | -149,673.19 | 63.32% |
| 30000 · Clean Mobility | | | | |
| 31000 · Transportation | 43,524.47 | 42,000.00 | 1,524.47 | 103.63% |
| 32000 · Efficient Vehicles/Fleets | | | | |
| 32200 · Efficient Vehicles/Alt Fuels | 30,739.80 | 20,000.00 | 10,739.80 | 153.7% |
| Total 32000 · Efficient Vehicles/Fleets | 30,739.80 | 20,000.00 | 10,739.80 | 153.7% |
| 33000 · Alternative Fuels | 664.65 | | | |
| 34000 · Marketing/Outreach/Education | 6,428.55 | 5,000.00 | 1,428.55 | 128.57% |
| Total 30000 · Clean Mobility | 81,357.47 | 67,000.00 | 14,357.47 | 121.43% |
| 40000 · Renewable Energy | | | | |
| 41000 · Technical assistance & Educatn | 14,692.65 | 18,000.00 | -3,307.35 | 81.63% |
| 42000 · Implementation of Local Renewab | 4,182.15 | 15,000.00 | -10,817.85 | 27.88% |
| Total 40000 · Renewable Energy | 18,874.80 | 33,000.00 | -14,125.20 | 57.2% |
| 50000 · Government Facilities | | | | |
| 51000 · Energy Data Mgt/Bldg engy navig | 54,043.25 | 64,300.00 | -10,256.75 | 84.05% |
| 52000 · Active Energy Mgt Coaching | 28,070.70 | 40,000.00 | -11,929.30 | 70.18% |
| 53000 · EnergyCAP License | 0.00 | 0.00 | 0.00 | 0.0% |
| Total 50000 · Government Facilities | 82,113.95 | 104,300.00 | -22,186.05 | 78.73% |
| 60000 · Special Projects | | | | |
| 61000 · Updated Energy Plan Resources, | 8,278.10 | 10,500.00 | -2,221.90 | 78.84% |
| 62000 · 2023 Goal 5-Econ Devol, Workfor | 12,108.60 | 18,000.00 | -5,891.40 | 67.27% |
| 63000 · CEO Energy Code Adoption & Enfo | 28,843.60 | 37,950.00 | -9,106.40 | 76.0% |
| Total 60000 · Special Projects | 49,230.30 | 66,450.00 | -17,219.70 | 74.09% |
| 90000 · Countywide GCE Partnership Svc | | | | |
| 91000 · Proj mgmt/plan/report/mtgs/budg | | | | |
| 91000.1 · Audit/Financial review | 0.00 | 6,000.00 | -6,000.00 | 0.0% |
| 91000.2 · CIRSA liability Insurance | 2,386.77 | 2,200.00 | 186.77 | 108.49% |
| 91000 · Proj mgmt/plan/report/mtgs/budg - Other | 59,960.04 | 79,000.00 | -19,039.96 | 75.9% |
| Total 91000 · Proj mgmt/plan/report/mtgs/budg | 62,346.81 | 87,200.00 | -24,853.19 | 71.5% |
| 92000 · Legal Services | 440.00 | 3,000.00 | -2,560.00 | 14.67% |
| 93000 · Accounting/Bookkeeping | 4,985.45 | 7,000.00 | -2,014.55 | 71.22% |
| 95000 · Contingency | 0.00 | 2,900.00 | -2,900.00 | 0.0% |
| Total 90000 · Countywide GCE Partnership Svc | 67,772.26 | 100,100.00 | -32,327.74 | 67.71% |
| Total Expense | 573,395.64 | 778,930.00 | -205,534.36 | 73.61% |
| Net Income | **44,764.36** | **-62,800.00** | **107,564.36** | **-71.28%** |

# Garfield Clean Energy
# Income vs Expenses by fund
**Accrual Basis** — **September 2024**

| | GCE | TOTAL |
|---|---|---|
| **Income** | | |
| **5000 · Other Funding** | | |
| **5300 · Grants** | | |
| **5300.2 · Energy Code Adop & Enforcement** | 7,937.50 | 7,937.50 |
| **Total 5300 · Grants** | 7,937.50 | 7,937.50 |
| **Total 5000 · Other Funding** | 7,937.50 | 7,937.50 |
| **Total Income** | 7,937.50 | 7,937.50 |
| **Gross Profit** | 7,937.50 | 7,937.50 |
| **Expense** | | |
| **Energy Efficency Energy Sav Pro** | | |
| **10000 · Commercial Sector** | | |
| **11000 · Energy Coaching** | 3,315.90 | 3,315.90 |
| **12000 · Outreach/Educ/Training/Website** | 717.15 | 717.15 |
| **Total 10000 · Commercial Sector** | 4,033.05 | 4,033.05 |
| **20000 · Residential Sector** | | |
| **21000 · Energy Coaching** | 9,019.50 | 9,019.50 |
| **22000 · Outreach/Educ/Training/Website** | 7,329.88 | 7,329.88 |
| **Total 20000 · Residential Sector** | 16,349.38 | 16,349.38 |
| **21110 · GCE ReEnergize Rebates** | 25,657.00 | 25,657.00 |
| **Total Energy Efficency Energy Sav Pro** | 46,039.43 | 46,039.43 |
| **30000 · Clean Mobility** | | |
| **31000 · Transportation** | 1,304.10 | 1,304.10 |
| **32000 · Efficient Vehicles/Fleets** | | |
| **32200 · Efficient Vehicles/Alt Fuels** | 1,207.50 | 1,207.50 |
| **Total 32000 · Efficient Vehicles/Fleets** | 1,207.50 | 1,207.50 |
| **Total 30000 · Clean Mobility** | 2,511.60 | 2,511.60 |
| **40000 · Renewable Energy** | | |
| **41000 · Technical assistance & Educatn** | 26.25 | 26.25 |
| **42000 · Implementation of Local Renewab** | 1,470.00 | 1,470.00 |
| **Total 40000 · Renewable Energy** | 1,496.25 | 1,496.25 |
| **50000 · Government Facilities** | | |
| **51000 · Energy Data Mgt/Bldg engy navig** | 5,196.00 | 5,196.00 |
| **52000 · Active Energy Mgt Coaching** | 3,776.85 | 3,776.85 |
| **Total 50000 · Government Facilities** | 8,972.85 | 8,972.85 |
| **60000 · Special Projects** | | |
| **62000 · 2023 Goal 5-Econ Devol, Workfor** | 630.00 | 630.00 |
| **Total 60000 · Special Projects** | 630.00 | 630.00 |
| **90000 · Countywide GCE Partnership Svc** | | |
| **91000 · Proj mgmt/plan/report/mtgs/budg** | 7,982.25 | 7,982.25 |
| **93000 · Accounting/Bookkeeping** | 473.75 | 473.75 |
| **Total 90000 · Countywide GCE Partnership Svc** | 8,456.00 | 8,456.00 |
| **Total Expense** | 68,106.13 | 68,106.13 |
| **Net Income** | **-60,168.63** | **-60,168.63** |

# Garfield Clean Energy
# Balance Sheet
**Accrual Basis** — **As of September 30, 2024**

| | Sep 30, 24 |
|---|---|
| **ASSETS** | |
| **Current Assets** | |
| **Checking/Savings** | |
| **103 · Alpine Bank (4668)** | 202,605.22 |
| **Total Checking/Savings** | 202,605.22 |
| **Accounts Receivable** | |
| **110 · Accounts Receivable** | 11,577.50 |
| **Total Accounts Receivable** | 11,577.50 |
| **Total Current Assets** | 214,182.72 |
| **TOTAL ASSETS** | **214,182.72** |
| **LIABILITIES & EQUITY** | |
| **Liabilities** | |
| **Current Liabilities** | |
| **Accounts Payable** | |
| **200 · Accounts Payable** | 68,548.13 |
| **Total Accounts Payable** | 68,548.13 |
| **Total Current Liabilities** | 68,548.13 |
| **Total Liabilities** | 68,548.13 |
| **Equity** | |
| **320 · Retained Earnings** | 100,870.23 |
| **Net Income** | 44,764.36 |
| **Total Equity** | 145,634.59 |
| **TOTAL LIABILITIES & EQUITY** | **214,182.72** |

# Garfield Clean Energy
# Prior Month Paid Bills

| Type | Date | Num | Name | Clr | Credit |
|---|---|---|---|---|---|
| **103 · Alpine Bank (4668)** | | | | | |
| Bill Pmt -Check | 09/27/2024 | ACH | Balanced Bookkeeping & Payroll, Inc. | | 537.50 |
| Bill Pmt -Check | 09/27/2024 | bill pay | New Energy Technology, Inc | | 4,810.00 |
| Bill Pmt -Check | 09/27/2024 | bill pay | Clean Energy Economy for the Region Inc. | | 71,752.50 |
| Total 103 · Alpine Bank (4668) | | | | | 77,100.00 |
| **TOTAL** | | | | | **77,100.00** |

# Garfield Clean Energy
# A/R Aging Summary
## As of September 30, 2024

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|---|---|---|---|---|---|---|
| **Colorado Energy Office** | 0.00 | 7,937.50 | 0.00 | 2,640.00 | 0.00 | 10,577.50 |
| **Holy Cross Energy** | 0.00 | 1,000.00 | 0.00 | 0.00 | 0.00 | 1,000.00 |
| **TOTAL** | **0.00** | **8,937.50** | **0.00** | **2,640.00** | **0.00** | **11,577.50** |

PRELIMINARY DRAFT




**Financial Report**

**(Unaudited)**

**December 31, 2023**

PRELIMINARY DRAFT

**Garfield Clean Energy Collaborative**
**Financial Report**
**December 31, 2023**
**(Unaudited)**

## Table of Contents


| | Page |
|---|---|
| INDEPENDENT ACCOUNTANT'S REVIEW REPORT | A1 – A2 |
| Management's Discussion and Analysis | B1 – B3 |
| Government-wide Financial Statements: | |
| Statement of Net Position – Governmental Activities | C1 |
| Statement of Activities – Governmental Activities | C2 |
| Fund Financial Statements: | |
| Balance Sheet – General Fund | C3 |
| Statement of Revenues, Expenditures and Changes in Fund Balance – General Fund | C4 |
| Notes to the Financial Statements | D1 – D5 |
| Required Supplementary Information: | |
| Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual – General Fund | E1 |

PRELIMINARY DRAFT

McMahan and Associates, L.L.C.
*Certified Public Accountants and Consultants*

Chapel Square, Bldg C
245 Chapel Place, Suite 300
P.O. Box 5850, Avon, CO 81620

Web Site: www.mcmahancpa.com
Main Office: (970) 845-8800
Facsimile: (970) 845-8108
E-mail: mcmahan@mcmahancpa.com

## INDEPENDENT ACCOUNTANT'S REVIEW REPORT

**To the Board of Directors**
**Garfield Clean Energy Collaborative**
**Carbondale, Colorado**

We have reviewed the accompanying financial statements of the governmental activities and the General Fund of Garfield Clean Energy Collaborative ("GCE"), as of and for the year ended December 31, 2023, which collectively comprises GCE's basic financial statements as listed in the table of contents, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of the GCE's management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

***Accountant's Responsibility***

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the American Institute of Certified Public Accountants. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

We are required to be independent of GCE and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our review.

***Accountant's Conclusion***

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

PRELIMINARY DRAFT

**INDEPENDENT ACCOUNTANT'S REVIEW REPORT**
**To the Board of Directors**
**Garfield Clean Energy Collaborative**

***Other Matters***

Our review was made primarily for the purpose of expressing a conclusion that there are no material modifications that should be made to the financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis in Section B be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economical, or historical context. Such information has not been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements, and, accordingly, we do not express any assurance on it.

The budgetary comparison information in section E is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. Such information has been subjected to the inquiry and analytical procedures applied in the review of the basic financial statements, and we did not become aware of any material modifications that should be made to it.

**McMahan and Associates, LLC**
**Avon, Colorado**

PRELIMINARY DRAFT

# MANAGEMENT'S DISCUSSION AND ANALYSIS

PRELIMINARY DRAFT

# Garfield Clean Energy Collaborative

## Management's Discussion and Analysis
## December 31, 2023

As management of Garfield Clean Energy Collaborative ("GCE"), we offer readers of GCE's financial statements this narrative introduction, overview and analysis of the financial activities of GCE for the fiscal year ended December 31, 2023.

**Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to GCE's basic financial statements. GCE's basic financial statements consist of three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the financial statements.

**Government-wide financial statements:** The government-wide financial statements are designed to provide readers with a broad overview of GCE's finances, in a manner similar to a private-sector business.

The Statement of Net Position presents information on all GCE's assets and liabilities with the difference between the amounts reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of GCE is improving or deteriorating.

The Statement of Activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that result in cash flows in prior or future fiscal periods.

The governmental activity of GCE is primarily program coordination, coaching, education, marketing, and training through various programs, as well as coordination of the intergovernmental authority. These efforts are designed to create a more energy independent, energy secure, thriving and stable economy. The government-wide financial statements can be found on pages C1 and C2 of this report.

**Fund financial statements:** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. GCE, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. GCE currently has one fund, the General Fund, which is a governmental fund.

**Governmental funds:** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements. The fund financial statements are located on pages C3 and C4 of this report.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. Normally, a reconciliation is presented to reconcile the fund balances of the governmental funds to the net position as reported in the government-wide financial statements and an additional reconciliation is presented reconciling the net change in fund balances of the governmental funds to the change in net position of the governmental activities. These reconciliations can be useful to facilitate the comparison between governmental funds and governmental activities as reported in the government-wide financial statements.

PRELIMINARY DRAFT

**Overview of the Financial Statements (continued)**

**Notes to the financial statements:** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages D1 – D7 of this report.

**Government-wide Financial Analysis:** Condensed financial data provides an overview of GCE's financial statements and provides the context for a better understanding of the basic financial statements. The following table shows GCE's condensed government-wide comparative financial data for the governmental activities for the current and prior fiscal years. GCE had no business-type activities during 2023.

| | 2023 | 2022 |
|---|---|---|
| **Assets** | | |
| Current assets | 183,240 | 184,962 |
| **Total Assets** | 183,240 | 184,962 |
| **Liabilities:** | | |
| Current liabilities | 82,372 | 5,031 |
| **Total Liabilities** | 82,372 | 5,031 |
| **Net Position:** | | |
| Unrestricted | 100,868 | 179,931 |
| **Total Net Position** | 100,868 | 179,931 |
| | | |
| **Revenues:** | | |
| Grants | 12,400 | 160,000 |
| Partnership funding | 524,980 | 307,500 |
| Repurpose RLF | - | 118,584 |
| Other funding | 10,500 | - |
| **Total Revenues** | 547,880 | 586,084 |
| **Expenses:** | | |
| Programs | 527,798 | 464,141 |
| Partnership Services | 99,145 | 84,487 |
| **Total Expenses** | 626,943 | 548,628 |
| **Change in Net Position** | (79,063) | 37,456 |
| **Net Position - Beginning** | 179,931 | 142,475 |
| **Net Position - Ending** | 100,868 | 179,931 |

**Overall Analysis**

GCE's overall financial position, as measured by total net position, decreased by $79,063 during 2023. This decrease is due mainly to an increase in the expenses for the programs in 2023.

**Financial Analysis of GCE's Funds**

GCE uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. A discussion of GCE's funds follows.

**Governmental Funds:** The focus of GCE's governmental funds is to provide information on near-term inflows, outflows, and balances of expendable resources. Such information is useful in assessing GCE's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, GCE's governmental fund reported an ending fund balance of $100,868.

PRELIMINARY DRAFT

**Budget Variances in GCE's General Fund**

This discussion refers to the "Schedule of Revenues, Expenditures and Changes in Fund Balance" table on page E1 of this document and will cover budget variances.

Expenditures were over budget by $32,943 in 2023. Expenditures were primarily over budget due to credit reserve activity that was in excess of what was expected.

**Comparative Information and Analysis**

Garfield Clean Energy's actual expenditures totaled $626,943 in 2023 compared to $548,628 in 2022. GCE ended 2023 with fund balance of $100,868 compared to $179,931 at the end of 2022.

**Next Year's Budget**

Looking forward to 2024, Garfield Clean Energy anticipates a budget higher than 2023 due to increases in partnership funding and increases to other funding sources such as grants and affiliate funding. Expenditures are budgeted to increase in 2024, partially due to CEO energy code adoption and enforcement.

**Request for Information**

This financial report is designed to provide a general overview of GCE's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Garfield Clean Energy Collaborative, P.O. Box 428, Carbondale, Colorado 81623.

PRELIMINARY DRAFT

# GOVERNMENT-WIDE FINANCIAL STATEMENTS

PRELIMINARY DRAFT

# Garfield Clean Energy Collaborative
## Statement of Net Position
## Governmental Activities
## December 31, 2023
## (Unaudited)

| | |
|---|---|
| **Assets:** | |
| Cash | 175,840 |
| Contributions receivable | 7,400 |
| **Total Assets** | 183,240 |
| | |
| **Liabilities:** | |
| Accounts payable | 45,622 |
| Deferred revenue | 36,750 |
| **Total Liabilities** | 82,372 |
| | |
| **Net Position:** | |
| Unrestricted | 100,868 |
| **Total Net Position** | 100,868 |

See accompanying notes and Independent Accountant's Review Report.

PRELIMINARY DRAFT

# Garfield Clean Energy Collaborative
## Statement of Activities
## Governmental Activities
## For the Year Ended December 31, 2023
## (Unaudited)

| | Expenses | Program Revenues: Operating Grants and Contributions | Net (Expense) Revenue and Changes in Net Position |
|---|---|---|---|
| **Governmental Activities:** | | | |
| Commercial energy coaching and program coordination | 49,731 | - | (49,731) |
| Residential energy coaching and program coordination | 135,093 | - | (135,093) |
| Petroleum Independence Project | 71,051 | - | (71,051) |
| Countywide Energy Portfolio Diversity | 32,497 | - | (32,497) |
| Government Facilities Program | 105,241 | - | (105,241) |
| Partnership services | 99,145 | - | (99,145) |
| Special projects | 26,850 | - | (26,850) |
| Credit reserve | 107,335 | - | (107,335) |
| **Total Governmental Activities** | 626,943 | - | (626,943) |
| **General revenues:** | | | |
| Partnership funding | | | 524,980 |
| Grants and contributions | | | 12,400 |
| Other funding | | | 10,500 |
| **Total general revenues** | | | 547,880 |
| **Change in Net Position** | | | (79,063) |
| **Net Position - Beginning** | | | 179,931 |
| **Net Position - Ending** | | | 100,868 |

See accompanying notes and Independent Accountant's Review Report.

PRELIMINARY DRAFT

# FUND FINANCIAL STATEMENTS

PRELIMINARY DRAFT

# Garfield Clean Energy Collaborative
## Balance Sheet
## General Fund
## December 31, 2023
## (Unaudited)

| | |
|---|---|
| **Assets:** | |
| Cash and cash equivalents | 175,840 |
| Contributions receivable | 7,400 |
| **Total Assets** | 183,240 |
| | |
| **Liabilities:** | |
| Accounts payable | 45,622 |
| Deferred revenue | 36,750 |
| **Total Liabilities** | 82,372 |
| | |
| **Fund Balances:** | |
| Unassigned | 100,868 |
| **Total Fund Balance** | 100,868 |
| **Total Liabilities and Fund Balance** | 183,240 |

See accompanying notes and Independent Accountant's Review Report.

PRELIMINARY DRAFT

# Garfield Clean Energy Collaborative
## Statement of Revenues, Expenditures and Changes in Fund Balance
## General Fund
## For the Year Ended December 31, 2023
## (Unaudited)

| | |
|---|---|
| **Revenues:** | |
| Grants and contributions | 12,400 |
| Partnership funding | 524,980 |
| Other funding | 10,500 |
| **Total Revenues** | 547,880 |
| **Expenditures:** | |
| Commercial energy coaching and program coordination | 49,731 |
| Residential energy coaching and program coordination | 135,093 |
| Petroleum Independence Project | 71,051 |
| Countywide Energy Portfolio Diversity | 32,497 |
| Government Facilities Program | 105,241 |
| Partnership services | 99,145 |
| Special projects | 26,850 |
| Credit Reserve | 107,335 |
| **Total Expenditures** | 626,943 |
| **Excess of Revenues over Expenditures** | (79,063) |
| **Fund Balance, Beginning** | 179,931 |
| **Fund Balance, End** | 100,868 |

See accompanying notes and Independent Accountant's Review Report.

PRELIMINARY DRAFT

# NOTES TO THE FINANCIAL STATEMENTS

PRELIMINARY DRAFT

**Garfield Clean Energy Collaborative**
**Notes to the Financial Statements**
**December 31, 2023**
**(Unaudited)**

## I. Summary of Significant Accounting Policies

The Garfield Clean Energy Collaborative ("GCE") was formed in January 2012 under an intergovernmental agreement between various local governments (the "Partners") in Garfield County, Colorado, to collaborate in creating a more energy independent, energy secure, thriving and stable economy. Partners on December 31, 2023 were as follows:

Garfield County
City of Glenwood Springs
City of Rifle
Town of Carbondale
Roaring Fork Transportation Authority
Town of New Castle
Town of Parachute
Town of Silt
Colorado Mountain College

GCE's financial statements are prepared in accordance with generally accepted accounting principles ("GAAP"). The Governmental Accounting Standards Board ("GASB") is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). The more significant accounting policies established by GAAP used by GCE are discussed below.

### A. Reporting Entity

The reporting entity consists of (a) the primary government; i.e., GCE, and (b) organizations for which GCE is financially accountable. GCE is considered financially accountable for legally separate organizations if it is able to appoint a voting majority of an organization's governing body and is either able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, GCE. Consideration is also given to other organizations, which are fiscally dependent; i.e., unable to adopt a budget, levy taxes, or issue debt without approval by GCE. Organizations for which the nature and significance of their relationship with GCE are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete are also included in the reporting entity.

Based on the criteria above, GCE is not financially accountable for any other entity nor is GCE a component unit of any other government.

### B. Government-wide and Fund Financial Statements

GCE's basic financial statements include both government-wide (reporting GCE as a whole) and fund financial statements (reporting GCE's major fund). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. Currently, GCE has only governmental activities.

#### 1. Government-wide Financial Statements

In the government-wide Statement of Net Position, the governmental activities column is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations.

The government-wide focus is on the sustainability of GCE as an entity and the change in GCE's net position resulting from the current year's activities.

PRELIMINARY DRAFT



## I. Summary of Significant Accounting Policies (continued)

### B. Government-wide and Fund Financial Statements (continued)

#### 2. Fund Financial Statements

The financial transactions of GCE are reported in an individual fund in the fund financial statements. The fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The fund focus is on current available resources and budget compliance.

GCE reports the following governmental fund:

The *General Fund* is the general operating fund of GCE. It is used to account for all financial resources.

### C. Measurement Focus and Basis of Accounting

Measurement focus refers to whether financial statements measure changes in current resources only (current financial focus) or changes in both current and long-term resources (long-term economic focus). Basis of accounting refers to the point at which revenues, expenditures, or expenses are recognized in the accounts and reported in the financial statements.

#### 1. Long-term Economic Focus and Accrual Basis

Governmental activities in the government-wide financial statements use the long-term economic focus and are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of the related cash flows.

#### 2. Current Financial Focus and Modified Accrual Basis

The governmental fund financial statements use the current financial focus and are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. “Available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized when the related liability is incurred. The exception to this general rule is that principal and interest on general long-term debt, if any, is recognized when due.

### D. Restricted Assets

Certain cash balances of the General Fund are classified as restricted because their use is restricted by the provisions of the U.S. Department of Energy Better Buildings grant.

PRELIMINARY DRAFT



## I. Summary of Significant Accounting Policies (continued)

### E. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by GCE because it is at present considered not necessary to assure effective budgetary control or to facilitate effective cash planning and control.

### F. Fund Balance

GCE classifies governmental fund balances as follows:

*Non-spendable* - includes fund balance amounts that cannot be spent either because it is not in spendable form or because of legal or contractual requirements.

*Restricted* – includes fund balance amounts that are constrained for specific purposes which are externally imposed by providers, such as creditors or amounts constrained due to constitutional provisions or enabling legislation.

*Committed* – includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision-making authority which is the Board of Directors.

*Assigned* – includes spendable fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed. Fund balance may be assigned by the Board of Directors or its management designee.

*Unassigned* - includes residual positive fund balance within the General Fund which has not been classified within the other above-mentioned categories. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those specific purposes.

GCE uses restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents/contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, GCE first uses committed, then assigned, and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

GCE does not have a formal minimum fund balance policy. However, GCE's budget includes a calculation of a targeted reserve position and management calculates targets and reports them annually to the Board of Directors.

### G. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimates.

PRELIMINARY DRAFT



## II. Stewardship, Compliance, and Accountability

### A. Budgetary Information

In the fall of each year, GCE's Board of Directors formally adopts a budget with appropriations by fund for the ensuing year pursuant to the Colorado Local Budget Law. Budgets for governmental funds are adopted on a basis consistent with GAAP.

As required by Colorado statutes GCE follows these procedures in establishing the budgetary data reflected in the financial statements.

(1) On or before October 15, GCE's management submitted to GCE's Board of Directors a recommended budget which detailed the necessary revenues to meet GCE's operating requirements.

(2) After a required publication of "Notice of Proposed Budget" GCE adopted the proposed budget and an appropriating resolution which legally appropriated expenditures for the upcoming year.

(3) After adoption of the budget resolution, GCE may make the following changes: a) supplemental appropriations to the extent of revenues in excess of those estimated in the budget; b) emergency appropriations; and c) reduction of appropriations for which originally estimated revenues are insufficient.

The level of control in the budget at which expenditures exceed appropriations is at the fund level. All appropriations lapse at year end. The General Fund exceeded budget by $32,943 during 2023, which may be a violation of State Statute.

### B. TABOR Amendment - Revenue and Spending Limitation Amendment

In November 1992, Colorado voters amended Article X of the Colorado Constitution by adding Section 20, commonly known as the Taxpayer's Bill of Rights (“TABOR”). TABOR contains revenue, spending, tax and debt limitations which apply to the State of Colorado and local governments. TABOR requires, with certain exceptions, advance voter approval for any new tax, tax rate increase, mill levy above that for the prior year, extension of any expiring tax, or tax policy change directly causing a net tax revenue gain to any local government.

Except for refinancing bonded debt at a lower interest rate or adding new employees to existing pension plans, TABOR requires advance voter approval for the creation of any multiple-fiscal year debt or other financial obligation unless adequate present cash reserves are pledged irrevocably and held for payments in all future fiscal years.

TABOR also requires local governments to establish emergency reserves to be used for declared emergencies only. Emergencies, as defined by TABOR, exclude economic conditions, revenue shortfalls, salary or fringe benefit increases. These reserves are required to be 3% or more of fiscal year spending (excluding bonded debt service) for fiscal years ending after December 31, 1994. Since TABOR excludes grant and contributions from the definition of fiscal year spending, and all GCE’s revenues were from grants and contributions, there was no required reserve at December 31, 2023.

GCE believes it has taken such steps as are appropriate in light of current interpretations of TABOR to comply with its terms. However, TABOR is complex and subject to interpretation. Many of the provisions, including but not limited to, the interpretation of how to calculate fiscal year spending and other limits, will require judicial interpretation.

PRELIMINARY DRAFT



## III. Detailed Notes on All Funds

### A. Deposits

The Colorado Public Deposit Protection Act ("PDPA") requires that all units of local government deposit cash in eligible public depositories; eligibility is determined by State regulators. Amounts on deposit in excess of Federal insurance levels must be collateralized. The eligible collateral is determined by the PDPA. The PDPA allows the institution to create a single collateral pool for all public funds. The pool for all the uninsured public deposits as a group is to be maintained by another institution or held in trust. The market value of the collateral must be at least equal to the aggregate uninsured deposits.

The State Regulatory Commissions for banks and financial services are required by statute to monitor the naming of eligible depositories and reporting of the uninsured deposits and assets maintained in the collateral pools.

At December 31, 2023, GCE's cash deposits had a carrying and bank balance of $175,840.

## IV. Other Information

### A. Professional Services Agreement with CLEER

GCE entered into a professional services agreement with Clean Energy Economy for the Region ("CLEER"), a Colorado non-profit corporation, to achieve measurable progress on GCE's goals as a means to a stronger, more resilient and energy-secure economy as follows:

- Increase energy efficiency as measured by reducing energy consumption 20% by 2030 over a 2015 baseline.
- Reduce petroleum fuel consumption 25% by 2020 over a 2009 baseline.
- Obtain 35 to 50 percent of electricity from renewable sources by 2030.
- Identify and implement adequate and sustainable funding for GCE, to achieve its mission.

The following program areas serve as the ongoing framework for delivering GCE services:

1. Energy saving programs for governments and schools
2. Residential energy services
3. Commercial energy services
4. Active transportation
5. Efficient vehicles and alternative transportation fuels
6. Renewable energy
7. General partnership services

Each program area will use education and training, and clean energy financing as tools to achieve the goals as set forth in detail in Exhibit A of the agreement.

According to the agreement, CLEER shall be compensated for these professional services in accordance with Exhibit B of the agreement at the rate of $93 per hour for all work. The GCE board approved the 2024 agreement on December 8, 2023.

PRELIMINARY DRAFT

# REQUIRED SUPPLEMENTARY INFORMATION

PRELIMINARY DRAFT

**Garfield Clean Energy Collaborative**
**Schedule of Revenues, Expenditures and Changes in Fund Balance**
**General Fund - Budget (GAAP Basis) and Actual**
**For the Year Ended December 31, 2023**
**(With Comparative Actual Amounts for 2022)**

| | 2023 (Unaudited) | | | 2022 (Unaudited) |
|---|---|---|---|---|
| | Original and Final Budget | Actual | Budget Variance Positive (Negative) | Actual |
| **Revenues:** | | | | |
| Contributions: | | | | |
| Grants and contributions | 10,000 | 12,400 | 2,400 | 160,000 |
| Partnership Funding: | | | | |
| Garfield County | 330,000 | 330,000 | - | 150,000 |
| City of Glenwood Springs | 55,000 | 55,000 | - | 45,000 |
| City of Rifle | 10,500 | 10,500 | - | 10,000 |
| Town of Carbondale | 35,000 | 35,000 | - | 25,000 |
| Roaring Fork Transportation Authority | 35,000 | 35,000 | - | 30,000 |
| Colorado Mountain College | 36,830 | 36,830 | - | 35,000 |
| Town of New Castle | 16,500 | 16,500 | - | 7,500 |
| Town of Parachute | 3,000 | 3,000 | - | 2,000 |
| Town of Silt | 3,150 | 3,150 | - | 3,000 |
| Repurpose Revolving Loan Fund | - | - | - | 118,584 |
| Other Funding | 10,500 | 10,500 | - | - |
| **Total Revenues** | 545,480 | 547,880 | 2,400 | 586,084 |
| **Expenditures:** | | | | |
| Commercial Sector: | | | | |
| Energy coaching and program coordination | 45,000 | 31,349 | 13,651 | - |
| Marketing, outreach, education, training | 20,000 | 18,382 | 1,618 | - |
| Residential Sector: | | | | |
| Energy coaching and program coordination | 97,000 | 90,829 | 6,171 | - |
| Marketing, outreach, education, training | 40,000 | 44,264 | (4,264) | - |
| Petroleum Independence Project: | | | | |
| Safe Routes and transportation alternatives | 40,000 | 45,083 | (5,083) | - |
| Efficient vehicles: | | | | |
| Technical assistance | 10,000 | 25,968 | (15,968) | - |
| Countywide Energy Portfolio Diversification: | | | | |
| Technical assistance and implementation | 23,000 | 21,514 | 1,486 | 16,894 |
| Marketing, outreach, education, training | 20,000 | 10,983 | 9,017 | - |
| Government Facilities Program: | | | | |
| Energy data management | 45,000 | 57,010 | (12,010) | 95,255 |
| Active energy management | 35,000 | 34,931 | 69 | 49,807 |
| Building hardware | 23,000 | 13,300 | 9,700 | - |
| Partnership Services: | | | | |
| Administration and grant writing | 70,000 | 83,572 | (13,572) | 70,628 |
| Legal | 3,000 | 992 | 2,008 | 383 |
| Accounting | 7,000 | 7,079 | (79) | 5,727 |
| Financial review | 6,000 | 5,500 | 500 | 5,750 |
| CIRSA liability insurance | 2,100 | 2,002 | 98 | 1,999 |
| Contingency | 2,900 | - | 2,900 | - |
| Renewable Energy Planning: | | | | |
| Implementation of local resources | - | - | - | 2,301 |
| Special Projects: | | | | |
| Goal 4 implementation | - | - | - | 9,910 |
| Partners in energy implementation | 10,000 | 7,934 | 2,066 | - |
| Economic development | 20,000 | 18,916 | 1,084 | 8,245 |
| Clean Mobility | | | | |
| Transportation | - | - | - | 16,650 |
| Credit Reserve: | | | | |
| Loan fund, rebates, coaching, outreach | 75,000 | 107,335 | (32,335) | 265,079 |
| **Total Expenditures** | 594,000 | 626,943 | (32,943) | 548,628 |
| **Excess (Deficiency) of Revenues Over Expenditures** | (48,520) | (79,063) | (30,543) | 37,456 |
| **Fund Balance - Beginning** | - | 179,931 | 179,931 | 142,475 |
| **Fund Balance - Ending** | (48,520) | 100,868 | 149,388 | 179,931 |

See accompanying notes and Independent Accountant's Review Report.

**To:** Garfield Clean Energy Board of Directors

**From:** Zuleika Pevec, CLEER Built Environment Team Lead

**Date:** November 15, 2024

**Re:** County-wide turf replacement program potential

---

**Introduction and background**

Non-native grasses, like the popular Kentucky bluegrass found throughout Colorado, are considered invasive species because they outcompete native grasses, reduce biodiversity and require more water than grasses native to our arid, high altitude environment. Removing these grasses and replacing them with native plants and ground covers, mitigates their negative impacts.

There are three jurisdictions in Garfield County that have already implemented turf replacement programs in some form:

- In 2023, the City of Glenwood Springs water utility launched a new water sustainability program. The City had secured a $25,000 grant from the Colorado Water Conservation Board (CWCB) specifically for the removal and replacement of irrigated, non-native grass (turf) from residential and commercial yards. This grant, with a 50% match from the municipal water utility, provided rebates to residents and business owners who removed turf, at $2/square foot of turf removed, up to $2,000/project. The City intends to continue the water sustainability rebates in 2025, with an adjusted rebate of $1/sq ft of turf removed.
    - CLEER organized a self-guided garden tour in the summer of 2024, highlighting turf removal projects from 2023 in Glenwood Springs. Over 60 residents downloaded the map of the tour.
- Also in 2023, Carbondale's E-Board applied for the same grant and started a similar program in Carbondale, launching in 2024. They secured an $8,000 grant from CWCB, with a 50% match. The Bee Friendly subcommittee of the E-Board managed this program for the Town of Carbondale, and provided about $11,000 in rebates to six residents. The E-Board has applied for another grant for 2025, and CLEER will manage their outreach and marketing efforts and help them find more funding for this popular program.
- The Town of Silt participated in a grant opportunity through Resource Central in Boulder, for removing irrigated turf on public property as demonstration gardens. CLEER helped write the grant on their behalf. Silt was awarded a grant that will pay for the removal of up to 2,500 square feet of turf, plus native, water-wise plants. This work will take place in 2025 at the eastern entrance to Silt on Highway 6 and 50. The Town of Silt is also offering $1/sq ft of irrigated turf removed through their Turf Replacement Incentive Program (TRIP).

**Garfield County Potential Program Proposal**

With the popularity of the turf removal programs in three towns across the county, CLEER has considered the possibility of a county-wide program, administered through Garfield Clean Energy. A turf replacement rebate program throughout the county would give equal access to all residents to reduce their water use and bills, plus increase GCE visibility and programming. While we encourage

individual jurisdictions to move forward with their own programming, GCE's ability to reach across the county would expand who is eligible for rebates.

The CWCB has one more grant application deadline with the current legislative year's funding, February 28, 2025. Program development would occur in 2025, and turf replacement would begin in 2026 to allow for proper budgeting. This grant does require a 50% match, but the match can be in-kind including paid staff hours working on the program. This timeframe would also allow CLEER and GCE to allocate appropriate funding for both matching rebates and staff time for program administration in 2026.

We anticipate working with the jurisdictions already offering rebates for turf removal to either cross-market the programs and leverage additional funding, or to phase out jurisdictional programs and relieve the burden of project management from town staff.

Due to constraints in GCE's 2025 budget, we recognize it may not be feasible to launch a full-scale water efficiency program in 2025. CLEER staff could also use a limited number of hours in the residential and commercial line items to support other Garfield Clean Energy members in applying for grant funding for these programs.

11 local government partners
joining together in a shared mission
to make Garfield County
the most energy efficient county in the U.S.

# Garfield Clean Energy 3rd Quarter 2024 Report

Prepared by CLEER: Clean Energy Economy for the Region
(970) 704-9200 • www.GarfieldCleanEnergy.org

## Residential Program

GCE's residential program provides energy efficiency consulting to Garfield County residents. The goal of the program is to help each client understand their energy use and take steps to reduce energy use in their home. This includes connecting participants with available funding sources, rebates and tax credits. The measures that were taken and reported to the CLEER team are then tracked for reporting.

Residential Program Summary

**Residential totals include ReEnergize projects and savings achieved from these projects**

| Total Residential Activity Summary | Q1 | Q2 | Q3 |
|---|---|---|---|
| Residential upgrades completed | 19 | 36 | 42 |
| Residential Coaching Requests | 20 | 60 | 40 |
| Total project costs | $80,202 | $33,855 | $61,228 |
| Total rebate amount | $6,492 | $33,618 | $62,064 |
| Estimated annual energy cost savings | $4,048 | $35,355 | $12,708 |
| Annual Carbon Savings (Tonnes/yr) | 23.46 | 160.22 | 83.36 |

ReEnergize Program Summary

**ReEnergize:** A GCE-funded low-to-middle-income rebate program that serves residents of Garfield County in assisting with weatherization and energy efficiency upgrades.

- **Program upgrades include:** Water heaters, insulation, air sealing, LEDs, windows, programmable thermostats, Energy Star fridges, Air Source Heat pumps/mini-split heat pumps

| 2024 ReEnergize Garfield County Program to-date | Qualified in 2024 | Upgrades complete | ReEnergize funding allocated |
|---|---|---|---|
| Parachute / Battlement | 3 | 6 | $4,100 |
| Rifle | 6 | 12 | $20,000 |
| Silt | 4 | 10 | $11,000 |
| New Castle | 13 | 25 | $42,000 |
| Glenwood Springs | 12 | 20 | $27,136 |

| | | | |
|---|---|---|---|
| Carbondale | 5 | 12 | $12,962 |
| **Countywide total** | **43** | **85** | **$117,198** |

| | | | |
|---|---|---|---|
| **CARE/WAP** | **20** | | |
| **GWS LMI** | **13** | **24** | **$35,668** |
| **Waitlist** | | | |

As of 10/24/2024

**CARE:** The Colorado Affordable Residential Energy program provides income-qualified Coloradans, in the 60-80% AMI bracket, in participating counties with free home energy efficiency upgrades for homeowners and renters. It is facilitated by Energy Outreach Colorado.

**WAP:** The Weatherization Assistance Program helps residents with an income less than 60% of the state median income (SMI), and covers a variety of energy efficiency and weatherization home upgrades. WAP is a federal program facilitated by the Colorado Energy Office.

**Glenwood Springs low-to-medium income (GWS LMI):** This program is for Glenwood Springs Electric customers who earn 150% or less AMI. Most people have accessed this funding by applying for ReEnergize, but it is not necessary to do so. By utilizing these funds for GWSE customers, GCE was able to increase the number of households that could be served across the County.

# Commercial Program

**Commercial Coaching:**
CLEER's Buildings Specialists provide energy coaching and technical support to businesses, governments, and other organizations throughout the County. Technical support includes identifying upgrades for customer-owned buildings, rated equipment performance verification, equipment recommendations, and research on rebates and tax credits available.

Commercial Program Summary

| Commercial activity summary | Q1 | Q2 | Q3 |
|---|---|---|---|
| Commercial upgrades completed | 0 | 0 | 1 |
| Commercial building walk-throughs and site visits | 5 | 7 | 1 |
| Commercial Coaching Requests | 5 | 7 | 1 |

Upgrades that earn rebates often include lighting and HVAC improvements. Commercial walk-throughs entail an assessment of the building and are followed by a summary report detailing suggested improvements and financial support to make those improvements.

*Commercial rebates are available from Glenwood Springs Electric, Black Hills Energy, Municipal Energy MEAN, Xcel Energy, and Holy Cross Energy.

Commercial Program Direct Consultation Summary

| Commercial entity | Community | Technical Consultation | Walk-through Date |
|---|---|---|---|
| Q1 consultation: 5 | | | |
| Iron Mountain Place | GWS | | 2/2/2024 |
| SGM | GWS | | 2/8/2024 |
| Best Western Antlers | GWS | | 2/26/2024 |
| Wapiti | Rifle | | 3/5/2024 |
| Bravado Ranch | Garfield County | 3/22/2024 | |
| Q2 walk-through/site visits: 7 | | | |
| Red Hill | Carbondale | | 4/4/2024 |
| Bravado Ranch | Garfield County | | 4/4/2024 |
| Glenwood Hot Springs | GWS | 4/18/2024 | |
| 135 E. First Street | Parachute | | 5/9/2024 |
| Wapiti Commons Blower door testing | Rifle | | 5/10/2024 |
| Garfield County Airport | Rifle | | 5/15/2024 |
| Near New | Carbondale | | 5/22/2024 |
| Q3 walk-through/site visits: 1 | | | |
| Carbondale Launchpad | Carbondale | 9/16/2024 | 9/16/2024 |

# Advanced Energy Management

## Program Summary

Garfield Clean Energy's Advanced Energy Management program tracks natural gas and electricity use for GCE member buildings and provides coaching on energy savings measures.

- Tracking 240 utility bills monthly
- Monitoring 15-minute interval data for 36 GCE buildings
- Next Holiday shutdowns will be for Thanksgiving and Christmas
- Carbondale town hall, GarCo fairgrounds, Sheriff's office, and Parachute town hall saved over 10% in Q3

| AEM savings Summary | Q1 | Q2 | Q3 |
|---|---|---|---|
| Buildings tracked per event | 36 | 36 | 36 |
| Total quarterly kWh savings over 2023 | 7,043 | -69,432 | 51,005 |
| Percent savings reduction | 0.25% | -3% | 3% |
| Estimated avoided costs | **$774.73** | -$7,637.52 | $5,610.55 |

| | | | |
|---|---|---|---|
| Carbon Savings (MT CO2e) | 5 | 0 | 36 |

A welcome change in the results for Q3 over Q2, contributing to the reductions for the quarter, several buildings did save energy. Those GCE buildings include:

> Carbondale Roaring Fork Water Treatment Pl., Town Hall, and Rec Center; Garfield County Fairgrounds Riding Arena and Sheriff's office; Glenwood Springs City Hall; Parachute Town Hall; RFTA Aspen center and CNG filling station; CMC Ascent Center, Carbondale Lappala Center, and Glenwood center

Collectively these 15 buildings in quarter 3 saved over the same period in 2023:

| **Buildings that saved energy** | **15** |
|---|---|
| total kWh saved | 131,623 |
| % savings | 9% |
| Estimated avoided costs | $14,478.53 |

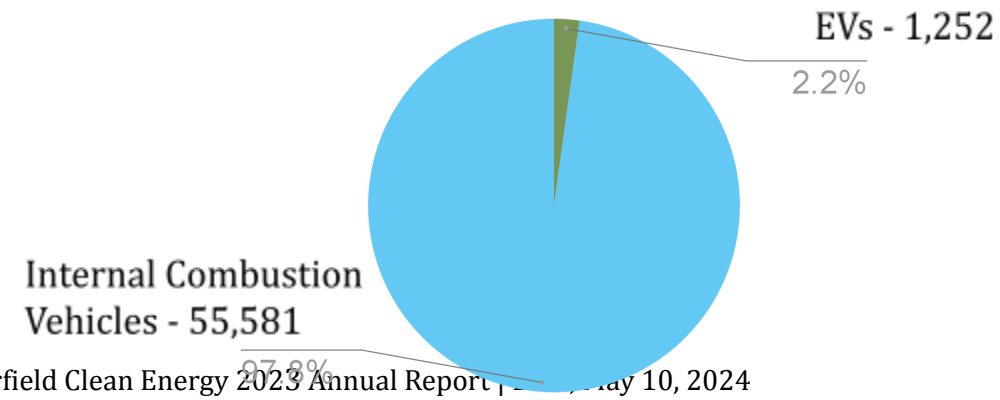
### Holiday shutdown savings

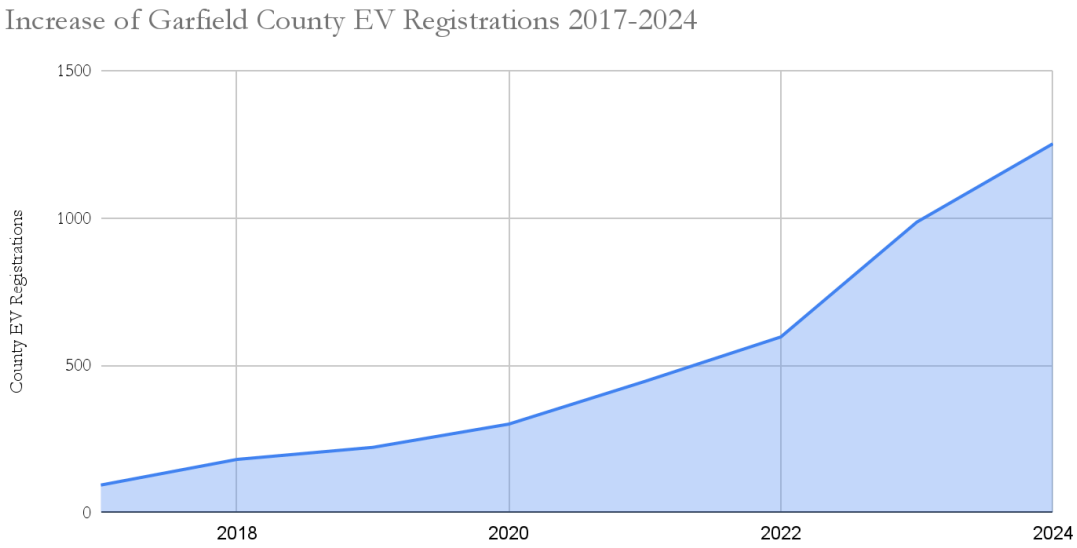
We did not provide Labor Day shutdown materials, however, the partners did collectively save energy.The results showed that 8 of the 19 buildings monitored for the event saved energy. Those 8 buildings saved a total of 3,855 kWh and about $425 over the weekend compared with the holiday in 2023.

| **AEM savings Summary** | **Labor Day** |
|---|---|
| Buildings tracked per event | 19 |
| Total event kWh savings over 2023 | 550 |
| Percent savings reduction | 1.00% |
| Estimated avoided costs | $60.50 |

# Transportation Program Summary

### Registered Vehicles in Garfield County 2024






| Transportation Totals supported by GCE | |
|---|---|
| **Program** | **Deliverables** |
| eBikeThere | Provided 50 bikes to low-income residents, many of which were school district employees |
| ReCharge Colorado | 167 total charging ports in the County (111 Level 2 ports and 56 DCFC ports) |
| Tracking EV adoption | Registered EVs rose to over 2% of registered vehicles in Garfield County - a **27% increase** over 2023 |

# Events Summary

Listed below are the events that have occurred to date. Many events that occurred in quarter two were in the planning process during quarter one.

| Garfield Clean Energy events and trainings 2024 | | | |
|---|---|---|---|
| **Event / Webinar name** | **Date** | **Location** | **Participants** |
| "What's New in the 2021 Energy Code: Multifamily Construction" training | 3/20/2024 | Glenwood Springs | 33 |
| Community Access Enterprise: Acquiring Charging for Multifamily Housing | 4/11/2024 | Webinar | 50 |
| New Castle Earth Day | 4/20/2024 | New Castle | 50 |
| Heat Beneath our Feet Community Open House | 4/24/2024 | Carbondale | 50+ |

| Garfield Clean Energy events and trainings 2024 | | | |
|---|---|---|---|
| Heat Beneath our Feet Workshop | 4/24/2024 | Carbondale | 100 |
| Glenwood Spring Arbor Day | 4/27/2024 | Glenwood Springs | 75 |
| 2021 Energy Code Overview | 4/30/2024 | Glenwood Springs, remote | 15 |
| Building Envelope Workforce Training | 5/2-3/2024 | Glenwood Springs, | 10 |
| Colorado Electric and Solar Ready Model Code Training | 5/7/2024 | Webinar | 20 |
| Residential Thermal Envelope Standards for 2021 Energy Code, Training | 5/14/2024 | Webinar | 20 |
| Air and Vapor Control Layers for Building in Cold Climates, Training | 5/21/2024 | Webinar | 20 |
| Powering Hospitality webinar | 5/21/2024 | Webinar | |
| Putting Energy Codes into Practice, Training | 6/3/2024 | Glenwood Springs | 15 |
| Mini-Split Heat Pumps for Existing Homes | 6/5/2024 | Webinar | 76 |
| Carbondale EV Ride and Drive | 6/7/2024 | Carbondale | 120 |
| Carbondale EV101 Presentation | 6/7/2024 | Carbondale | 45 |
| E-BikeThere GarCo Workshop | 6/11/2024 | Parachute | 13 |
| E-BikeThere GarCo Workshop | 6/12/2024 | Carbondale | 19 |
| E-BikeThere GarCo Workshop | 6/18/2024 | Rifle | 14 |
| E-BikeThere GarCo 1-1 Workshops | multiple dates | Carbondale | 4 |
| BikeThere | 6/26/2024 | Garfield County Libraries | 300 |
| Heat Pumps for New Homes | 7/10/2024 | Webinar | |
| Ducted Air-Source Heat Pumps | 7/24/2024 | Webinar | |
| CFI Charging Locations | 7/25/24 | Virtual | 20 |
| Grand Valley Days | 8/17/2024 | Parachute | 40 |
| Rifle City Council presentation on EV Charging | 8/21/2024 | Rifle | 9 |
| Energizing Climate Solutions | 8/22/2024 | Aspen Meadows | 175 |
| EV 101 Presentation with 350.org | 8/31/2024 | Carbondale Branch Library | 8 |
| **Total** | **37** | | **1240** |

## Media Stories

7/2/2024
Colorado Sun
Colorado poised for big growth in geothermal and hydrogen energy, two new studies show [photo only]
https://coloradosun.com/2024/07/02/colorado-renewable-energy-growth-geothermal-hydrogen/

7/22/2024
Glenwood Springs Post Independent
The path to net zero leads to net savings
https://www.postindependent.com/opinion/cleer-column-the-path-to-net-zero-leads-to-net-savings/

7/23/2024
Aspen Daily News
Garfield Clean Energy approves EV-readiness plan [brief]
https://www.aspendailynews.com/news/local-news-in-brief-july-23/article_dd96f92a-48c4-11ef-b83b-e7973c002935.html

7/24/2024
Glenwood Springs Post Independent
Garfield Clean Energy approves electric vehicle plan
https://www.postindependent.com/news/garfield-county-clean-energy-approves-electric-vehicle-plan/

8/9/2024
Glenwood Springs Post Independent
Craving cooling? There's a heat pump for that
https://www.postindependent.com/opinion/columns/cleer-column-craving-cooling-theres-a-heat-pump-for-that/

8/20/2024
Aspen Daily News
Energizing Climate Solutions forum Thursday [brief]
https://www.aspendailynews.com/news/local-news-in-brief-aug-20/article_43cc2c30-5ed0-11ef-9dd8-f391303145a1.html

8/22/2024
Aspen Public Radio
CLEER's Energizing Climate Solutions summit brings ideas for green energy in rural communities to Aspen
https://www.aspenpublicradio.org/environment/2024-08-22/cleers-energizing-climate-solutions-summit-brings-ideas-for-green-energy-in-rural-communities-to-aspen

8/23/2024
Aspen Daily News
Rural workforce housing is a climate solution, panelists say
https://www.aspendailynews.com/news/rural-workforce-housing-is-a-climate-solution-panelists-say/article_88664534-611d-11ef-a586-8f81aead813f.html

8/25/2024
Philanthropy News Digest
Energizing Climate Solutions conference highlights issues facing resort communities like Aspen

https://philanthropynewsdigest.org/news/other-sources/article/?id=15280845&title=Energizing-Climate-Solutions-conference-highlights-issues-facing-resort-communities-like-Aspen

8/26/2024
Aspen Times
Energizing Climate Solutions conference highlights issues facing resort communities like Aspen
https://www.aspentimes.com/news/energizing-climate-solutions-conference-highlights-issues-facing-resort-communities-like-aspen/

8/28/2024
KVNF
Last week, Aspen played host to the Energizing Climate Solutions summit
https://www.kvnf.org/show/kvnf-regional-newscast/2024-08-28/kvnf-regional-newscast-august-28-2024

8/29/2024
Rifle Citizen Telegram  Rifle council approves letter of support for electric vehicle chargers
https://www.postindependent.com/news/rifle-council-approves-letter-of-support-for-electric-vehicle-chargers/

9/13/2024
Glenwood Springs Post Independent
You can't manage building energy use if you don't measure it
https://www.postindependent.com/opinion/garfield-clean-energy-column-you-cant-manage-building-energy-use-if-you-dont-measure-it/

10/1/2024
KMTS
KMTS Connections: Garfield Clean Energy Winter Wise Program
https://www.kmts.com/audio/kmts-connections-garfield-clean-energy-winter-wise-program

10/2/2024
Sopris Sun
WinterWise [Scuttlebutt item]
https://soprissun.com/scuttlebutt-calendar-38/

10/14/2024
Glenwood Springs Post Independent
Garfield Clean Energy's WinterWise campaign helps residents winterize their homes
https://www.postindependent.com/news/garfield-clean-energys-winterwise-campaign-helps-residents-winterize-their-homes/

**To:** Garfield Clean Energy Board of Directors

**From:** Morgan Hill, CLEER Associate Director

**Date:** September 9, 2024

**Re:** 2025 draft budget update

---

**Introduction and background**

A complete draft 2025 budget has been developed for the Board's review. The amounts proposed in this draft budget are subject to change based on input from Board members and the GCE Finance Committee.

At your September meeting, the Board discussed reviewing a complete draft of the budget in November with the option to have an abbreviated meeting in December to approve the final budget and CLEER Scope of Work. The Board can follow this process, or if the Board supports this version of the budget, it could be approved at this November 15th meeting.

**Budget details**

A draft proposed budget for 2025 can be found here or as a PDF attachment to this memo. The budget reflects a balanced budget with $3,500 in net revenue, in addition to the remaining starting fund balance of $20,000 consistent with our projected net revenue for 2024.

Revenue

Note that "2025 proposed budget" amounts are included for the revenues portion of the budget that represent approximately a 5-10% increase for most members.

Budget requests are in process with all members, and presentations have been scheduled or delivered as directed by staff at each member entity. Board members are encouraged to coordinate with CLEER staff on budget requests as needed.

The "Grants" line item includes the $77,080 shown as revenue, which is the Energy Efficiency and Conservation Block Grant (EECBG) block grant funding that was previously included in the 2024 GCE budget. Those funds are now expected to be received by Garfield County at the end of 2024 and contributed to GCE in 2025.

Expenses

Adjustments in expense line items in 2025 have been made to account for anticipated program needs and available funding. Because the revenue has decreased slightly from 2024, and the 2024 budget included a planned draw-down of the remaining $83,064 in DOE revolving loan funding which will be depleted at the end of 2024, many line items remained the same, increased only slightly, or were decreased.

- More funds were added to the residential outreach line item (22000) while commercial outreach decreased slightly from 2024 (12000) due to how funding was used in 2024
- A potential fund for water conservation programming was added in a previous version of the budget but removed in this version due to funding constraints.. The inclusion of this program in 2025 is up for Board consideration
- Renewable energy sub-line items were modified in 2025 for simplicity of tracking for staff, separating the lines into technical support and outreach

**Garfield Clean Energy Collaborative 2025 DRAFT Budget**

| Acct # | | 2024 budget | 2025 proposed budget |
|---|---|---|---|
| | **Sources of Funds** | | |
| | **Beginning fund balance - GCE** | $40,000 | $20,000 |
| | **Beginning fund balance - DOE** | $83,064 | $0 |
| | | | |
| **REVENUE** | | | |
| 3000 | **Partnership Funding** | | |
| 3100 | Garfield County | $350,000 | $315,000 |
| 3200 | Parachute | $3,200 | $3,400 |
| 3300 | Rifle | $11,500 | $12,100 |
| 3400 | Silt | $3,400 | $3,600 |
| 3500 | New Castle | $17,300 | $18,200 |
| 3600 | Glenwood Springs | $60,000 | $64,000 |
| 3700 | Carbondale | $40,000 | $42,000 |
| 3800 | Colorado Mountain College | $38,700 | $40,000 |
| 4200 | RFTA | $45,000 | $49,500 |
| | **Partnership Funding subtotal** | **$569,100** | **$547,800** |
| | | | |
| 5000 | **Other funding** | | |
| 5100 | Community Partners | $10,000 | $10,000 |
| 5300 | Grants | | $77,080 |
| 5200 | Sponsorships | | |
| 5400 | DOE payment from repurposed loan fund | $0 | |
| 5500 | Affiliate: Holy Cross Energy | $11,500 | $12,500 |
| 5600 | Affiliate: Garfield County Public Library District | $10,500 | $11,100 |
| | **Total other funding subtotal** | **$32,000** | **$110,680** |
| | | | |
| | **TOTAL Revenue** | **$601,100** | **$658,480** |
| **EXPENSES** | | | |
| | | | |

**Garfield Clean Energy Collaborative 2025 DRAFT Budget**

| Acct # | | 2024 budget | 2025 proposed budget |
|---|---|---|---|
| | **Energy Efficiency Energy Savings Program** | | |
| 10000 | **Commercial, Agricultural, Industrial Sector** | | |
| 11000 | Energy consulting, coaching, education | $48,000 | $50,000 |
| 12000 | Outreach, communications, website | $22,000 | $20,000 |
| 13000 | Commercial energy efficiency rebates | $20,000 | $0 |
| | **Commercial subtotal** | **$90,000** | **$70,000** |
| | | | |
| 20000 | **Residential sector** | | |
| 21000 | Energy Consulting/coaching | $102,000 | $102,000 |
| 21100 | Energy Consulting - ReEnergize | $0 | |
| 22000 | Education, Outreach, Training, Website | $44,000 | $50,000 |
| | Water conservation consulting | | $20,000 |
| | **Residential subtotal** | **$146,000** | **$152,000** |
| 21110 | GCE ReEnergize rebate funds | $95,000 | $20,000 |
| 21120 | EECBG ReEnergize rebate funds | $77,080 | $77,080 |
| | **Total ReEnergize rebate funds** | | **$97,080** |
| | **Energy Efficiency subtotal** | **$408,080** | **$319,080** |
| | | | |
| **Acct #** | | | |
| 30000 | **Clean Mobility** | | |
| 31000 | Increasing bike, walking, transit modeshare | $42,000 | $42,000 |
| 32200 | Efficient vehicles, alternative fuels, EV planning | $20,000 | $25,000 |
| 34000 | Outreach, education, training, website | $5,000 | $0 |
| | **Clean Mobility Subtotal** | **$67,000** | **$67,000** |
| | | | |
| 40000 | **Renewable Energy** | | |
| 41000 | Renewables technical assistance and implementation | $18,000 | $18,000 |
| 42000 | Renewables outreach and education | $15,000 | $10,000 |
| | **Renewable Energy subtotal** | **$33,000** | **$28,000** |

**Garfield Clean Energy Collaborative 2025 DRAFT Budget**

| Acct # | | 2024 budget | 2025 proposed budget |
|---|---|---|---|
| 50000 | **Energy Efficiency-Energy Management for GCE Member Governments** | | |
| 51000 | Energy Data Mgt / LIve bldg and solar data | $64,300 | $68,000 |
| 52000 | Energy Management coaching and services | $40,000 | $42,000 |
| | **Energy Efficiency for GCE Members subtotal** | **$104,300** | **$110,000** |
| 60000 | **Special Projects - updated goals areas for 2023** | | |
| 61000 | Updated energy plan resources, tracking, metrics | $10,500 | $11,500 |
| 62000 | 2023 Goal 5- Economic Development, Workforce program | $18,000 | $18,000 |
| | **Special Projects subtotal** | **$28,500** | **$29,500** |
| 90000 | **GCE Partnership Services** | | |
| 91000 | GCE Program management, Reporting, Strategic Planning, Meetings, Budgeting, Policy | $79,000 | $80,000 |
| 92000 | Legal Services | $3,000 | $3,000 |
| 93000 | Accounting / Bookkeeping | $7,000 | $7,000 |
| 91000.1 | Audit / Financial review | $6,000 | $6,000 |
| 91000.2 | CIRSA Liability Insurance | $2,200 | $2,400 |
| 95000 | Contingency | $2,900 | $3,000 |
| | **GCE Partnership Services subtotal** | **$100,100** | **$101,400** |
| 1001 | **Credit Reserve Fund expenses** | | |
| | **Total Revenue** | **$601,100** | **$658,480** |
| | Remaining DOE balance | $83,064 | $0 |
| | **Total revenue + remaining DOE funds** | **$684,164** | $658,480 |
| | **TOTAL EXPENSES** | **$740,980** | **$654,980** |
| | **Net Funding for 2024** | **-$56,816** | **$3,500** |
| | **Ending fund balance** | **-$16,816** | **$23,500** |

# DRAFT Exhibit A
# GARFIELD CLEAN ENERGY
# 2025 BASIC SERVICES SCOPE OF WORK

December 2024

## Goal #1: Energy Savings in Built Environment - Energy Efficiency

### Residential and commercial programs

- **Commercial and residential energy consulting**
  - Provide energy coaching and consulting services to businesses and households, with the goal of helping each client understand their energy use and take steps to reduce energy use in their home, business, farm or ranch. Connect participants to available funding sources and rebates. Provide opportunities for households to learn about energy saving measures.
- **Residential energy consulting – low-to-middle income program**
  - Continue to implement the low-to-middle income rebate program, utilizing funds allocated to rebates as well as leveraging additional rebate funding.
- **Commercial and residential outreach, education, training, website**
  - Continue to engage in efforts to reach multi-family housing units to participate in available programs.
  - Maintain up-to-date lists of energy efficiency rebates, incentives and financing options for commercial and residential customers and post to GCE website.
  - Deliver effective marketing and outreach to drive energy efficiency actions by businesses and households.
  - Write and publish relevant success story case studies, progress articles and informational fact sheets.
  - Publicize GCE programs and achievements through earned media and presentations.
  - Update efficiency contractors on rebate offers, financing programs, and new technology and materials, through a series of contractor workshops and product demonstrations, and in email messages continuing through the year.
  - Develop additional ways to ensure programs and resources are fully accessible and utilized by non-English speaking populations.
  - Continue to seek out and publicize any new financing opportunities available from regional, state, federal sources.
- **Encourage energy-saving measures in new construction**
  - Work in partnership with state and local partners to advance energy-saving measures in codes for those jurisdictions who are interested. Conduct educational programs on energy codes and assist with aspects of code updates for those GCE members interested.
  - Work to increase knowledge and skills in the region for energy-saving new construction and design methods.

**Energy efficiency for GCE member and affiliate governments**

- **Advanced Energy Management**
    - Work with each GCE member to confirm interest and commitment to participation in the advanced energy management program for their facilities
    - Work with the designated partner's efficiency "champion" to collect necessary data and maintain the functionality of the system
        - Includes regular maintenance and provision by partner of the organization's utility bills or delegate access
        - Work with the champion to determine appropriate energy saving targets for the partner organization.
    - Share energy data reports with the champion and team on a quarterly, or other determined timeframe, to review unusual trends or increased energy use and send alerts and updates to partners
    - Work to achieve energy savings at facilities
        - Identify no-cost and low-cost energy savings measures and create a plan for the partner to implement the selected measures
        - Includes energy consulting, securing rebates from utilities, assisting with grant applications, and meeting with staff and elected officials as needed
        - Track utility bills for rate changes and advise as appropriate
    - Prepare and present customized annual building energy reports for each member's governing board and meet with Council to present
    - Provide trainings or roundtable meetings, as requested, for partner staff, facility managers and staff, wastewater treatment plant operators, and decision makers to take full advantage of the AEM Console
    - Energy data system maintenance
        - Work with NET and the Console to ensure the software and features are functioning; suggest improvements where needed
        - Continue to ensure that solar data feeds are working
        - Ensure that interval data is operating, provide proposals for replacement or repair as needed
        - Develop a public dashboard interface that will be useful
        - Ensure that utility bills are processed regularly

**<u>Goal #2: Carbon-free electricity and renewable energy</u>**

- Work with utility and state partners to identify specific opportunities for GCE communities to help them reach their 2030 renewable energy goals.
- Reach out to businesses in the region that are part of national corporations with sustainability goals to encourage local implementation of on-site renewable energy
- Identify and publicize any new funding opportunities available to households, businesses, local governments to help achieve their clean energy goals.

- Provide technical support to local governments on solar opportunities, financing options, power purchase agreements, and utility provider billing
- Ensure electrical generation from solar collectors for GCE partner buildings is reflected in the AEM Console
- Continue ongoing education about renewable energy options through case studies, print materials, and events and workshops
- Work on implementing components of the Solar plus Storage Study and Action Plan
- Work to advance geothermal and thermal energy network opportunities throughout the County

## Goal #3: Clean Mobility

### Transportation electrification

- Work with local governments, utility, state, and industry partners to implement strategies identified in the 2024 EV readiness plan
- Provide access to incentives, funding, and information that will make it easier for people to purchase electric vehicles (EV), which include BEV (battery-electric vehicles) and PHEV (plug-in hybrid electric vehicles)
- Support efforts to electrify fleets, including providing technical assistance, access to incentives, information and support to encourage conversion of fleets to electric or plug-in hybrids
- Connect residents, businesses, and municipalities to available incentives and programs for charging infrastructure
- Provide assistance to local governments related to the adoption of codes and policies that support EV adoption and multimodal transportation
- Continue ongoing media and public information efforts and events that increase awareness of resources, best practices, and policies to support advancement of clean energy transportation topics

### Increase biking, walking, transit mode share

- Conduct programs that encourage biking, walking and transit such as regional Bike-to-Work promotions and school biking and walking programs
- Increase access to e-bike rebates where biking can be used to replace vehicle trips
- Support opportunities and increase awareness of opportunities and solutions to improve first-and last-mile connectivity
- Provide assistance to local governments related to the adoption of codes and policies that support EV adoption and multimodal transportation
- Increase awareness of  smart design to make it easier for biking and walking
- Organize and collaborate with community and state partners to plan and publicize local campaigns, events, and efforts that increase mode share of walking, biking, transit, increase understanding of traffic growth trends
- Work with community, regional and state partners to develop additional ways to reach GCE clean mobility plan goals

## Goal #4: Greenhouse gas emissions

- Work with GCE partners, utilities, energy providers, and state partners to identify most effective approaches to achieve Goal 4, which could involve an educational workshop or meetings. Based on those efforts, map out potential GCE actions and annual work program
- Address building electrification topics as part of residential and commercial programs/ incorporate electrification opportunities, education, and incentives into those program efforts

## Goal #5: Clean Energy Economic Development and Jobs

- Working with state and other partners, develop and promote workforce development opportunities to help support the roles and firms required to reach GCE goals and to refine approaches identified in the 2022 Garfield Energy Action Plan
- Develop and promote workforce development programs that support all the above strategies to increase localized employment opportunities and business development
- Work with educational institutions to provide energy education opportunities and training for multiple age groups. Work with educational institutions to create paid internships
- Provide ongoing outreach and training to build countywide knowledge, capacity, energy literacy, leadership, and technical expertise to support maximum local and regional economic benefits associated with achieving goals
- Pursue policies and funding that address the fiscal impacts of transitioning to a clean energy economy and assisting the region with maintaining a strong economy and resources for public services in the face of changing national energy conditions

## Partnership Services

### Administration, planning, meetings

- Manage GCE programs, services, budget and expenses
- Prepare, maintain and submit documents to ensure GCE's good standing as an intergovernmental authority
- Plan for, provide materials and support for board meetings
- Seek additional funding and investment to implement GCE programs, including applying for grants relating to GCE scope of work

### Planning and reporting

- Organize a board retreat and support the development of strategic planning
- Research and write quarterly progress reports, and distribute to member boards

- Make annual presentations to each member board as requested
- Enter data in SalesForce database for all participants to track cumulative, countywide energy savings and to measure program effectiveness
- Conduct a greenhouse gas emissions inventory for 2024 data as an update to the 2023 Energy Action Plan
- Create a 2025 update summary to the 2023 Energy Action Plan

**Financial tracking and budgeting**

- Develop 2026 budget and secure funding pledges
- Handle vendor invoices and provide monthly expense reports for labor and hard costs as requested by the GCE finance committee
- Coordinate with GCE bookkeeper to ensure accuracy of monthly financial reports
- Provide documents and information as requested for an annual financial review